# Form **990**

**Return of Organization Exempt From Income Tax** 

201

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

2017, and ending For the 2017 calendar year, or tax year beginning D Employer identification number Check if applicable: THE MOSAIC PROJECT Address change 94-3367263 478 SANTA CLARA AVENUE #200 Name change OAKLAND, CA 94610 Initial return 510-452-3377 Final return/terminated **G** Gross receipts \$ ,407,722 Amended return Application pending F Name and address of principal officer: BRIAN LOWE H(a) Is this a group return for subordinates? Yes **H(b)** Are all subordinates included? If 'No,' attach a list. (see instructions) Yes SAME AS C ABOVE Tax-exempt status X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or 527 Website: ► WWW.MOSAICPROJECT.ORG **H(c)** Group exemption number ▶ X Corporation Trust Other ► L Year of formation: 2000 Form of organization: Association M State of legal domicile: CA Summary Part I Briefly describe the organization's mission or most significant activities: THE MOSAIC PROJECT WORKS TOWARD A PEACEFUL FUTURE BY UNITING CHILDREN OF DIVERSE BACKGROUNDS, PROVIDING THEM WITH Governance ESSENTIAL COMMUNITY BUILDING SKILLS, AND EMPOWERING THEM TO BECOME PEACEMAKERS Check this box I if the organization discontinued its operations or disposed of more than 25% of its net assets. 2 Number of voting members of the governing body (Part VI, line 1a)..... 3 16 જ Number of independent voting members of the governing body (Part VI, line 1b). 14 5 30 Total number of volunteers (estimate if necessary)..... 6 60 7a Total unrelated business revenue from Part VIII, column (C), line 12.... 7a 0. **b** Net unrelated business taxable income from Form 990-T. line 34. **Prior Year Current Year** Contributions and grants (Part VIII, line 1h)..... 862,026. 464,104. Revenue Program service revenue (Part VIII, line 2g) ..... 363,604. 327,879. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)...... 72. 65. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)..... 11 121,813. 191,506. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)..... 949,586 381,483. 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)..... Benefits paid to or for members (Part IX, column (A), line 4)..... Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) . . . . 487,778 522,031 16a Professional fundraising fees (Part IX, column (A), line 11e)..... **b** Total fundraising expenses (Part IX, column (D), line 25) ► Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)..... 17 380,085 460,656. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)...... 867,863. 982,687. Revenue less expenses. Subtract line 18 from line 12..... 81,723. 398,796. **Beginning of Current Year** End of Year 20 Total assets (Part X, line 16)..... 368,099 763,896. Total liabilities (Part X, line 26)..... 21 7,170 4,171. 22 Net assets or fund balances. Subtract line 21 from line 20..... 360,929 759,725. Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign Here BRIAN LOWE COO Type or print name and title Date Print/Type preparer's name Preparer's signature HUSNE SIDDIQUI-KHAN HUSNE SIDDIQUI-KHAN self-employed P01958878 **Paid** Preparer ► HEALY AND ASSOCIATES Use Only Firm's EIN ► 81-1489821 Firm's address 1200 CONCORD AVE STE 250 CONCORD, CA 94520-4939 Phone no. 925-603-0800 May the IRS discuss this return with the preparer shown above? (see instructions)..... X Yes Nο

| Par | t III      | Statement of Program Service A             | accomplishments e or note to any line in this Part III        |                  |                 |       | X          |
|-----|------------|--|---|------------------|-----------------|-------|------------|
| 1   | Briefly    | y describe the organization's mission:     | e or note to any line in this Part in                         |                  |                 |       | А          |
| •   |            | COMBRIDE                                   |   |                  |                 |       |            |
|     | <u> </u>   |  |   |                  |                 |       |            |
|     |            |  |   |                  |                 |       |            |
|     |            |  |   |                  |                 |       |            |
| 2   |            |  | ram services during the year which were not listed on t       |                  |                 |       |            |
|     | Form       | 990 or 990-EZ?                             |   |                  | Yes             | X     | No         |
|     |            | s,' describe these new services on Schede  |   |                  | _               |       |            |
| 3   |            |  | e significant changes in how it conducts, any progra          | am services?     | Yes             | X     | No         |
|     |            | s,' describe these changes on Schedule C   |   |                  |                 |       |            |
| 4   | Descr      | ribe the organization's program service ac | complishments for each of its three largest program           | n services, as r | measured by     | expen | ses.       |
|     | and re     | evenue, if any, for each program service i | are required to report the amount of grants and allo eported. | cations to othe  | rs, the total e | xpens | es,        |
|     |            |  |   |                  |                 |       |            |
| 4 a | (Code      | e: ) (Expenses \$ 516                      | ,701. including grants of \$                                  | ) (Revenue       | \$              |       | )          |
|     |            |  | <del></del>   |                  |                 |       |            |
|     |            |  |   |                  |                 |       |            |
|     |            |  |   |                  |                 |       |            |
|     |            |  |   |                  |                 |       |            |
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|     |            |  |   |                  |                 |       |            |
|     |            |  |   |                  |                 |       |            |
|     |            |  |   |                  |                 |       |            |
| 4 b |            | ·  | , 398. including grants of \$                                 | ) (Revenue       | \$              |       | )          |
|     | <u>SEE</u> | SCHEDULE O                                 |   |                  |                 |       |            |
|     |            |  |   |                  |                 |       |            |
|     |            |  |   |                  |                 |       | · — — —    |
|     |            |  |   |                  |                 |       |            |
|     |            |  |   |                  |                 |       |            |
|     |            |  |   |                  |                 |       | · <b>-</b> |
|     |            |  |   |                  |                 |       |            |
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|     |            |  |   |                  |                 |       |            |
|     |            |  |   |                  |                 |       |            |
|     |            |  |   |                  |                 |       |            |
| 4 0 | (Code      | e: ) (Exnenses \$ 45                       | , 024. including grants of \$                                 | ) (Revenue       | Ś               |       | )          |
|     |            |  |   |                  |                 |       |            |
|     | <u> </u>   |  |   |                  |                 |       |            |
|     |            |  |   |                  |                 |       |            |
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|     |            |  |   |                  |                 |       |            |
|     |            |  | <b></b>   |                  |                 |       |            |
|     |            | <b></b>                                    | <b></b>   |                  |                 |       |            |
|     |            |  |   |                  |                 |       |            |
|     |            |  |   |                  | _               |       |            |
| 4 d |            | r program services (Describe in Schedule   |   |                  |                 |       |            |
|     | (Ехре      | -,   |   | ıe Ş             |                 | )     |            |
| 4 e | rotal      | program service expenses >                 | 714.001.  |                  |                 |       |            |

# Form 990 (2017) THE MOSAIC PROJECT Part IV Checklist of Required Schedules

|    |  |      | Yes | No |
|----|--|------|-----|----|
| 1  | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A  | 1    | Х   |    |
| 2  | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?  | 2    | Х   |    |
| 3  | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I.  | 3    |     | Х  |
| 4  | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II   | 4    |     | Х  |
| 5  | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III  | 5    |     | Х  |
| 6  | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III.  Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I .  Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II .  Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.  Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.  Solid the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V.  If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Part V.  Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI.  Did the organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.  Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.  Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of it |      |     | Х  |
| 7  | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II   | 7    |     | Х  |
| 8  |  | 8    |     | Х  |
| 9  | for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation  | 9    |     | Х  |
| 10 |  | 10   |     | Х  |
| 11 |  |      |     |    |
|    | <b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If 'Yes,' complete Schedule D, Part VI</i>  | 11 a | Х   |    |
|    | <b>b</b> Did the organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If 'Yes,' complete Schedule D, Part VII.</i>   | 11 b |     | Х  |
|    | c Did the organization report an amount for investments – program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII.   | 11 c |     | Х  |
|    | d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX.  | 11 d |     | Х  |
|    | e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X  | 11 e | Х   |    |
|    | f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X   | 11 f |     | Х  |
| 12 | a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII.  | 12a  |     | Х  |
|    | <b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional   | 12b  |     | Х  |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E  | 13   |     | X  |
| 14 | a Did the organization maintain an office, employees, or agents outside of the United States?  | 14a  |     | X  |
|    | b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV  | 14b  |     | Х  |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV   | 15   |     | Х  |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV   | 16   |     | Х  |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions).   | 17   |     | Х  |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.  | 18   | Х   |    |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.  | 19   |     | Х  |
|    |  |      |     |    |

# Form 990 (2017) THE MOSAIC PROJECT Part IV Checklist of Required Schedules (continued)

|      |   |     | Yes | No |
|------|---|-----|-----|----|
| 20a  | Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H   | 20a | 163 | Х  |
| b    | If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?  | 20b |     |    |
| 21   | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II   | 21  |     | Х  |
| 22   | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III   | 22  |     | Х  |
| 23   | Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J.</i>  | 23  |     | Х  |
| 24 a | a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a                                  | 24a |     | Х  |
| ŀ    | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b |     |    |
| C    | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24c |     |    |
| C    | Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?   | 24d |     |    |
| 25 a | a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I  | 25a |     | Х  |
| ŀ    | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I   | 25b |     | X  |
| 26   | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If 'Yes,' complete Schedule L, Part II.  | 26  |     | Х  |
| 27   | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part III.</i> | 27  |     | Х  |
| 28   | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):   |     |     |    |
| ā    | A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV   | 28a | Х   |    |
| ŀ    | o A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV  | 28b |     | Х  |
| C    | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV  | 28c |     | Х  |
| 29   | Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M  | 29  | X   |    |
| 30   | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>   | 30  |     | Х  |
| 31   | Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I  | 31  |     | X  |
| 32   | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II.   | 32  |     | Х  |
| 33   | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If 'Yes,' complete Schedule R, Part I</i>   | 33  |     | Х  |
| 34   | and Part V, line 1  | 34  |     | Х  |
| 35 a | a Did the organization have a controlled entity within the meaning of section 512(b)(13)?   | 35a |     | X  |
| ŀ    | olf 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2  | 35b |     |    |
| 36   | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> 'Yes,' <i>complete Schedule R, Part V, line 2</i>   | 36  |     | Х  |
| 37   | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI</i>  | 37  |     | Х  |
| 38   | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  Note. All Form 990 filers are required to complete Schedule O   | 38  | X   |    |

# Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V....

|         | Check if Schedule O contains a response or note to any line in this Part V   |                         |            |     |        |
|---------|--|-------------------------|------------|-----|--------|
|         |  |                         |            | Yes | No     |
| 1 a     | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   | <b>1a</b> 10            |            |     |        |
| b       | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  | <b>1 b</b> 0            |            |     |        |
| С       | Did the organization comply with backup withholding rules for reportable payments to vendors and r (gambling) winnings to prize winners?   | eportable gaming        | 1 c        | Х   |        |
| 2 a     | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax State-   |                         | 10         | 71  |        |
|         | ments, filed for the calendar year ending with or within the year covered by this return   | <b>2a</b> 30            |            | V   |        |
| b       | If at least one is reported on line 2a, did the organization file all required federal employments.  |                         | 2b         | X   |        |
| 2.      | <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see in: Did the organization have unrelated business gross income of \$1,000 or more during the year   | •                       | 2.0        |     | Х      |
|         | If 'Yes,' has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation in Schedule Q  |                         | 3 a<br>3 b |     | Λ      |
|         | At any time during the calendar year, did the organization have an interest in, or a signature or other financial account in a foreign country (such as a bank account, securities account, or other financial account in a foreign country (such as a bank account, securities account, or other financial account in a foreign country (such as a bank account, securities account, or other financial account in a foreign country (such as a bank account, securities account, or other financial account in a foreign country (such as a bank account, securities account, or other financial account in a foreign country (such as a bank account, securities account, or other financial account in a foreign country (such as a bank account, securities account, or other financial account in a foreign country (such as a bank account, securities account, or other financial account in a foreign country (such as a bank account, securities account, or other financial account in a foreign country (such as a bank account ac |                         |            |     | .,     |
|         | financial account in a foreign country (such as a bank account, securities account, or other f If 'Yes,' enter the name of the foreign country: ►  | inancial account)?      | 4 a        |     | Х      |
|         | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial   | Accounts (FBAR).        |            |     |        |
| 5 a     | Was the organization a party to a prohibited tax shelter transaction at any time during the ta   | x year?                 | 5 a        |     | Х      |
| b       | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelt  | er transaction?         | 5 b        |     | Х      |
| С       | If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?   |                         | 5 c        |     |        |
| 6 a     | Does the organization have annual gross receipts that are normally greater than \$100,000, a solicit any contributions that were not tax deductible as charitable contributions?   | nd did the organization |            |     | 37     |
|         | solicit any contributions that were not tax deductible as charitable contributions?  |                         | 6 a        |     | Х      |
|         | not tax deductible?  |                         | 6 b        |     |        |
|         | Organizations that may receive deductible contributions under section 170(c).  |                         |            |     |        |
| а       | Did the organization receive a payment in excess of \$75 made partly as a contribution and p services provided to the payor?   | partly for goods and    | 7 a        | X   |        |
| b       | If 'Yes,' did the organization notify the donor of the value of the goods or services provided?  |                         | 7 b        | Χ   |        |
| С       | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it v Form 8282?  | vas required to file    | 7 c        |     | Х      |
| d       | If 'Yes,' indicate the number of Forms 8282 filed during the year  | 7 d                     |            |     |        |
| е       | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal  | benefit contract?       | 7 e        |     | Χ      |
| f       | Did the organization, during the year, pay premiums, directly or indirectly, on a personal ben   | efit contract?          | 7 f        |     | Х      |
| g       | If the organization received a contribution of qualified intellectual property, did the organization file las required?  | Form 8899               | 7 g        |     |        |
| h       | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the Form 1098-C?   | organization file a     | 7 h        | Х   |        |
| 8       | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained  | , ,                     |            |     |        |
|         | organization have excess business holdings at any time during the year?  |                         | 8          |     |        |
|         | Sponsoring organizations maintaining donor advised funds.  |                         |            |     |        |
|         | Did the sponsoring organization make any taxable distributions under section 4966?   |                         | 9 a        |     |        |
|         | Did the sponsoring organization make a distribution to a donor, donor advisor, or related per  | S0I1                    | 9 b        |     |        |
|         | Section 501(c)(7) organizations. Enter:  | 10.0                    |            |     |        |
|         | Initiation fees and capital contributions included on Part VIII, line 12   | 10 a                    |            |     |        |
|         | Section 501(c)(12) organizations. Enter:   | 100                     |            |     |        |
|         | Gross income from members or shareholders.   | 11 a                    |            |     |        |
|         | Gross income from other sources (Do not net amounts due or paid to other sources   | 114                     |            |     |        |
|         | against amounts due or received from them.).   | 11b                     | 10         |     |        |
|         | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu o   |                         | 12a        |     |        |
|         | If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year  | 12b                     |            |     |        |
|         | Section 501(c)(29) qualified nonprofit health insurance issuers.  Is the organization licensed to issue qualified health plans in more than one state?   |                         | 13a        |     |        |
| d       | <b>Note.</b> See the instructions for additional information the organization must report on Schedul   |                         | 138        |     |        |
| h       | · ·  |                         |            |     |        |
|         | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.   | 13b                     |            |     |        |
|         | Enter the amount of reserves on hand   | 13c                     |            |     | 37     |
|         | Did the organization receive any payments for indoor tanning services during the tax year?   |                         | 14a        |     | Х      |
| b<br>AA | If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in   | Schedule O              | 14b        | 000 | (2017) |

Form 990 (2017) THE MOSAIC PROJECT 94-3367263 Part VI Governance, Management, and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management No Yes 1 a Enter the number of voting members of the governing body at the end of the tax year. . . . . 16 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. **b** Enter the number of voting members included in line 1a, above, who are independent ... 14 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? ... SEE SCHEDULE 0 2 Χ Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? ..... 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?.... Χ 4 X Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 Χ Did the organization have members or stockholders?..... 6 7 a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7 a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... Χ 7 b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?..... Χ 8 a X **b** Each committee with authority to act on behalf of the governing body?..... 8 b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O..... 9 **Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10 a Did the organization have local chapters, branches, or affiliates?.... 10 a Χ b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10 b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?..... Χ b Describe in Schedule O the process, if any, used by the organization to review this Form 990. SEE SCHEDULE O Χ 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13...... 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise 12b Χ to conflicts?..... Χ 12c 13 Did the organization have a written whistleblower policy?..... 13 Χ 14 Did the organization have a written document retention and destruction policy?..... Χ 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Χ a The organization's CEO, Executive Director, or top management official. SEE SCHEDULE. O. ..... 15a **b** Other officers or key employees of the organization...SEE .SCHEDULE .Q..... 15 b X If 'Yes' to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?..... Χ 16 a b If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?. 16 b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website X Upon request X Other (explain in Schedule O) SEE SCH. O Describe in Schedule 0 whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. SEE SCHEDULE O State the name, address, and telephone number of the person who possesses the organization's books and records:

OAKLAND CA 94610 510-452-3377

ORGANIZATION 478 SANTA CLARA AVENUE #200

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.....

## Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

|                                 |  |                                | (C)                   |         |                           |                              |        |                                     |  |  |
|---------------------------------|--|--------------------------------|-----------------------|---------|---------------------------|------------------------------|--------|-------------------------------------|--|--|
| (A)<br>Name and Title           | (B)<br>Average<br>hours  | thar                           | n one Ì<br>s both     | oox, o  | unles<br>fficer<br>truste |                              | n      | (D)  Reportable compensation from   | (E) Reportable compensation from         | Estimated amount of other  |
|                                 | per<br>week<br>(list any<br>hours for<br>related<br>organiza-<br>tions<br>below<br>dotted<br>line) | Individual trustee or director | Institutional trustee | Officer | Key employee              | Highest compensated employee | Former | the organization<br>(W-2/1099-MISC) | related organizations<br>(W-2/1099-MISC) | compensation<br>from the<br>organization<br>and related<br>organizations |
| (1) BRETT DENNEN                | 2  |                                |                       |         |                           |                              |        |                                     |  |  |
| DIRECTOR                        | 0  | Χ                              |                       |         |                           |                              |        | 0.                                  | 0.                                       | 0.   |
| (2) KARA MURRAY                 | 2  |                                |                       |         |                           |                              |        |                                     |  |  |
| DIRECTOR                        | 0  | Χ                              |                       |         |                           |                              |        | 0.                                  | 0.                                       | 0.   |
| (3) JOHN RICHARD BELTRAMO       | 2  |                                |                       |         |                           |                              |        |                                     |  |  |
| PRESIDENT                       | 0  | Χ                              |                       | Χ       |                           |                              |        | 0.                                  | 0.                                       | 0.   |
| (4) MARISOL VELA-CHIU           | 2  |                                |                       |         |                           |                              |        |                                     |  |  |
| DIRECTOR                        | 0  | Χ                              |                       |         |                           |                              |        | 0.                                  | 0.                                       | 0.   |
| (5) LUIS OTTLEY, ED.D.          | 2  |                                |                       |         |                           |                              |        |                                     |  |  |
| DIRECTOR                        | 0  | Χ                              |                       |         |                           |                              |        | 0.                                  | 0.                                       | 0.   |
| _(6) LYNNE WANDER               | 2  |                                |                       |         |                           |                              |        |                                     |  |  |
| DIRECTOR                        | 0  | Χ                              |                       |         |                           |                              |        | 0.                                  | 0.                                       | 0.   |
| (7) KRISTIN HULL, PH.D          | 2  |                                |                       |         |                           |                              |        | •                                   |  |  |
| DIRECTOR                        | 0  | Χ                              |                       |         |                           |                              | _      | 0.                                  | 0.                                       | 0.   |
| (8) QUENCY PHILLIPS             | 2  |                                |                       |         |                           |                              |        | •                                   |  | •  |
| DIRECTOR                        | 0  | Χ                              |                       |         |                           |                              |        | 0.                                  | 0.                                       | 0.   |
| (9) SABRINA MOYLE               | 2  | .,                             |                       |         |                           |                              |        | •                                   | •  | •  |
| DIRECTOR                        | 0  | Χ                              |                       |         |                           |                              | _      | 0.                                  | 0.                                       | 0.   |
| (10) SUZANNE LANE               | 2  |                                |                       |         |                           |                              |        | 0                                   | 0  | 0  |
| DIRECTOR                        | 0  | Х                              |                       |         |                           |                              | -      | 0.                                  | 0.                                       | 0.   |
| (11) ERICH BRAUN                | 2  |                                |                       |         |                           |                              |        | 0                                   | 0  | 0  |
| DIRECTOR                        | 0  | Х                              |                       |         |                           |                              | -      | 0.                                  | 0.                                       | 0.   |
| (12) ALBERT CHAN                | 2  | 37                             |                       |         |                           |                              |        | 0                                   | 0  | 0  |
| DIRECTOR  (12) LANDENGE CHOPPED | 0  | Х                              |                       |         |                           |                              | _      | 0.                                  | 0.                                       | 0.   |
| (13) LAWRENCE SHORTER           | 2  | 17                             |                       | 37      |                           |                              |        | 0                                   | 0  | 0  |
| VP & TREASURER                  | 0  | Χ                              |                       | Χ       |                           |                              | _      | 0.                                  | 0.                                       | 0.   |
| (14) TARI NICHOLSON             | 2  | 17                             |                       | ,, l    |                           |                              |        | _                                   | _  | ^  |
| SECRETARY                       | 0  | Χ                              |                       | Χ       |                           |                              |        | 0.                                  | 0.                                       | 0.   |

| Part VII   Section A. Officers, Directors, Tru   | ıstees,                    | Key           | Em                   | ıplo            | oye             | es,                          | and          | d Highest Com                              | pensated Em                              | ployees | <b>S</b> (continued)                 |
|--|----------------------------|---------------|----------------------|-----------------|-----------------|------------------------------|--------------|--|--|---------|--------------------------------------|
|  | (B)                        |               |                      | •               | C)              |                              |              |  |  |         |                                      |
| <b>(A)</b><br>Name and title   | Average<br>hours<br>per    | box           | , unle               | check<br>ess pe | erson<br>direct | e than<br>is bot<br>or/trus  | h an<br>tee) | (D)  Reportable compensation from          | (E)  Reportable compensation from        | E       | (F)<br>stimated<br>unt of other      |
|  | week<br>(list any<br>hours | or di         | İnstit               | Officer         | Key             | High                         | Form         | the organization<br>(W-2/1099-MISC)        | related organizations<br>(W-2/1099-MISC) | 1       | npensation<br>from the<br>ganization |
|  | for related organiza       | or director   | nstitutional trustee | čer             | Key employee    | est co<br>loyee              | ner          |  |  | ar      | nd related<br>anizations             |
|  | - tions<br>below<br>dotted | trust         | al trus              |                 | уее             | mper                         |              |  |  |         |                                      |
|  | line)                      | 8             | itee                 |                 |                 | Highest compensated employee |              |  |  |         |                                      |
| (15) LARA MENDEL   | 40                         |               |                      | •               |                 |                              |              |  | •  |         |                                      |
| EXECUTIVE DIR.  (16) BRIAN LOWE  | 40                         | Х             |                      | Х               |                 |                              |              | 51,271.                                    | 0  | •       | 0.                                   |
| C00  | 0                          |               |                      | Χ               |                 |                              |              | 48,396.                                    | 0  |         | 0.                                   |
| (17)   |                            |               |                      |                 |                 |                              |              |  |  |         |                                      |
| <u>(18)</u>  |                            |               |                      |                 |                 |                              |              |  |  |         |                                      |
| (19)   |                            |               |                      |                 |                 |                              |              |  |  |         |                                      |
| (20)   |                            |               |                      |                 |                 |                              |              |  |  |         |                                      |
| (21)   |                            |               |                      |                 |                 |                              |              |  |  |         |                                      |
| (22)   |                            |               |                      |                 |                 |                              |              |  |  |         |                                      |
| (23)   |                            |               |                      |                 |                 |                              |              |  |  |         |                                      |
|  |                            |               |                      |                 |                 |                              |              |  |  |         |                                      |
| (24)   |                            |               |                      |                 |                 |                              |              |  |  |         |                                      |
| (25)   |                            |               |                      |                 |                 |                              |              |  |  |         |                                      |
| 1 b Sub-total  |                            |               |                      |                 |                 |                              | <b>&gt;</b>  | 99,667.                                    | 0  | •       | 0.                                   |
| c Total from continuation sheets to Part VII, Section  |                            |               |                      |                 |                 |                              | <b>▶</b>     | 0.   | 0  |         | 0.                                   |
| d Total (add lines 1b and 1c)  |                            |               |                      |                 |                 |                              | ved          | 99,667.<br>more than \$100,00              | 0 of reportable con                      | -       | 0.                                   |
| from the organization • 0  |                            |               |                      |                 |                 |                              |              | . ,  | '  |         |                                      |
| 2 Did the organization list any former officer direct  | tor or tru                 | oto o         | kov                  |                 | مامد            |                              | ۰. ۲         | sighast sampanas                           | tad amplayas                             |         | Yes No                               |
| 3 Did the organization list any former officer, direction line 1a? If 'Yes,' complete Schedule J for such        | h individu                 | ial           | , кеу<br>            | , en            |                 | yee,<br>                     |              | est compensa                               |  | 3       | Х                                    |
| 4 For any individual listed on line 1a, is the sum of<br>the organization and related organizations greate       | er than \$1                | 50,0          | 00?                  | If '\           | ∕es,            | ' con                        | าple         | te Schedule J for                          |  |         |                                      |
| <ul><li>such individual</li><li>5 Did any person listed on line 1a receive or accrue</li></ul>                   | e comper                   | satio         | n fr                 | om              | anv             | unre                         | late         | ed organization or                         | individual                               |         | X                                    |
| for services rendered to the organization? If 'Yes Section B. Independent Contractors                            | ;' comple                  | te So         | chea                 | lule            | J to            | r suc                        | ch p         | erson                                      |  | 5       | X                                    |
| Complete this table for your five highest compensormers compensation from the organization. Report compensation. | sated ind                  | epen<br>the c | dent<br>alen         | t cor<br>dar    | ntra<br>year    | ctors                        | tha          | It received more the vith or within the or | nan \$100,000 of<br>ganization's tax ye  | ar.     |                                      |
| (A) Name and business address  (B)  Description of services  |                            |               |                      |                 |                 |                              |              |  | •  |         | <b>C)</b><br>ensation                |
|  |                            |               |                      |                 |                 |                              |              | ·  |  |         |                                      |
|  |                            |               |                      |                 |                 |                              |              |  |  |         |                                      |
|  |                            |               |                      |                 |                 |                              |              |  |  |         |                                      |
|  |                            |               |                      |                 |                 |                              |              |  |  |         |                                      |
| 2 Total number of independent contractors (including b \$100,000 of compensation from the organization           |                            | ited to       | o tho                | ose I           | liste           | d abo                        | ve)          | who received more                          | than                                     |         |                                      |

|  | Check if Schedule (   | O contains a res                        | sponse or note to any | y line in this Part VI | III                                    |   |  |
|--|---|---|-----------------------|------------------------|--|---|--|
|  |   |   |                       | (A)<br>Total revenue   | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business<br>revenue | Revenue excluded from tax under sections 512-514 |
| Contributions, Gifts, Grants and Other Similar Amounts | <ul> <li>1 a Federated campaigns</li> <li>b Membership dues</li> <li>c Fundraising events</li> <li>d Related organizations</li> <li>e Government grants (contributions, gifts similar amounts not include</li> <li>g Noncash contributions include</li> <li>h Total. Add lines 1a-1f</li> </ul> | 1 to | 862,026.<br>30,649.   | 862,026.               |  |   |  |
| <u>a</u>   |   |   | Business Code         | 002,020.               |  |   |  |
| Ken  | 2a FALL OUTDOOR   | SCHOOL                                  | 611600                | 136,755.               | 136,755.                               |   |  |
| æ  | b SPRING OUTDOOL  | R SCHOOL                                | 611600                | 125,363.               | 125,363.                               |   |  |
| <u>Vi</u>  | c <u>PROGRAM SERVI</u>  | <u>CE FEES</u>                          | 611600                | 65,761.                | 65,761.                                |   |  |
| Sel  | d   |   |                       |                        |  |   |  |
| ram  | f All other program serv  |   |                       |                        |  |   |  |
| Program Service Revenue                                | g Total. Add lines 2a-2f  |   |                       | 227 070                |  |   |  |
| ш.   | 3 Investment income (ir   |   |                       | 327,879.               |  |   |  |
|  | other similar amounts   |   |                       | 72.                    | 72.                                    |   |  |
|  | 4 Income from investme  | ent of tax-exemp                        | ot bond proceeds . 🟲  |                        |  |   |  |
|  | <b>5</b> Royalties  |   |                       |                        |  |   |  |
|  |   | (i) Real                                | (ii) Personal         |                        |  |   |  |
|  | 6a Gross rents  |   |                       |                        |  |   |  |
|  | <b>b</b> Less: rental expenses <b>c</b> Rental income or (loss)   |   |                       |                        |  |   |  |
|  | <b>d</b> Net rental income or (   |   | <b>&gt;</b>           |                        |  |   |  |
|  |   | (i) Securities                          | (ii) Other            |                        |  |   |  |
|  | 7 a Gross amount from sales of assets other than inventory  |   |                       |                        |  |   |  |
|  | <b>b</b> Less: cost or other basis and sales expenses   |   |                       |                        |  |   |  |
|  | c Gain or (loss)  |   |                       |                        |  |   |  |
|  | d Net gain or (loss)  |   |                       |                        |  |   |  |
| Other Revenue  | 8a Gross income from fu<br>(not including. \$<br>of contributions report<br>See Part IV, line 18  | ed on line 1c).                         | -                     |                        |  |   |  |
| ē  | <b>b</b> Less: direct expenses  |   | <b>b</b> 26,239.      |                        |  |   |  |
| ₹  | c Net income or (loss) f  |   |                       | 175,665.               |  |   |  |
|  | 9a Gross income from ga<br>See Part IV, line 19   | ming activities.                        | а                     |                        |  |   |  |
|  | <b>b</b> Less: direct expenses  |   | b                     |                        |  |   |  |
|  | c Net income or (loss) f  | rom gaming act                          | ivities               |                        |  |   |  |
|  | 10a Gross sales of inventor   | ory, less returns                       | а                     |                        |  |   |  |
|  | <b>b</b> Less: cost of goods so   | old                                     | b                     |                        |  |   |  |
|  | c Net income or (loss) f  |   |                       |                        |  |   |  |
|  | Miscellaneous Reve  | enue                                    | Business Code         |                        |  |   |  |
|  | 11a OTHER INCOME  |   | 900099                | 15,841.                | 15,841.                                |   |  |
|  | b   |   | _                     |                        |  |   |  |
|  | d All other revenue   |   | -                     |                        |  |   |  |
|  | e Total. Add lines 11a-1  |   | <b>•</b>              | 15,841.                |  |   |  |
|  | 12 Total revenue. See in:   |   |                       | 1.381.483.             | 343.792.                               | 0.                                      | 0.   |

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| Do  | Check if Schedule O contains a re  | (A)            | (B)                      | (C)                             | (D)                  |
|-----|--|----------------|--------------------------|---------------------------------|----------------------|
| 6b, | 7b, 8b, 9b, and 10b of Part VIII.  | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1   | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21   |                |                          |                                 |                      |
| 2   | Grants and other assistance to domestic individuals. See Part IV, line 22  |                |                          |                                 |                      |
| 3   | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16   |                |                          |                                 |                      |
| 4   | Benefits paid to or for members  |                |                          |                                 |                      |
| 5   | Compensation of current officers, directors, trustees, and key employees   | 99,667.        | 65,106.                  | 9,412.                          | 25,149.              |
| 6   | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)  | 0.             | 0.                       | 0.                              | 0.                   |
| 7   | Other salaries and wages   | 338,343.       | 244,443.                 | 25,571.                         | 68,329.              |
| 8   | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)   | 330,343.       | 244,443.                 | 23,371.                         | 00,323.              |
| 9   | Other employee benefits  | 41,745.        | 27,074.                  | 3,614.                          | 11,057.              |
| 10  | Payroll taxes  | 42,276.        | 27,126.                  | 4,055.                          | 11,095.              |
| 11  | Fees for services (non-employees):   | /              | 2.,2200                  | 27 0001                         | 11,000.              |
| á   | Management   |                |                          |                                 |                      |
|     | Legal  | 300.           |                          | 300.                            |                      |
|     | : Accounting   | 21,160.        |                          | 21,160.                         |                      |
|     | Lobbying   | 21/100.        |                          | 21/1001                         |                      |
|     | Professional fundraising services. See Part IV, line 17  |                |                          |                                 |                      |
|     | Investment management fees   |                |                          |                                 |                      |
|     | Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.)   | 17,005.        | 1,365.                   | 177.                            | 15,463.              |
| 13  | Office expenses  | 1,961.         | 1,241.                   | 178.                            | 542.                 |
| 14  | Information technology   | 9,783.         | 6,278.                   | 938.                            | 2,567.               |
| 15  | Royalties.   | 3,703.         | 0,270:                   | 330.                            | 2,507.               |
| 16  | Occupancy  | 272,452.       | 261,196.                 | 3,013.                          | 8,243.               |
| 17  | Travel   | 2,904.         | 1,575.                   | 378.                            | 951.                 |
| 18  | Payments of travel or entertainment expenses for any federal, state, or local public officials   | 2,301.         | 1,373.                   | 370.                            | 331.                 |
| 19  | Conferences, conventions, and meetings   |                |                          |                                 |                      |
| 20  | Interest   | 2,002.         |                          | 73.                             | 1,929.               |
| 21  | Payments to affiliates   |                |                          |                                 |                      |
| 22  | Depreciation, depletion, and amortization  |                |                          |                                 |                      |
| 23  | Insurance  | 11,088.        | 4,984.                   | 4,066.                          | 2,038.               |
| 24  | Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)                  |                |                          |                                 |                      |
| á   | IN - KIND GOODS  | 30,649.        |                          |                                 | 30,649.              |
|     | P PROGRAM EXPENSES   | 25,460.        | 25,298.                  | 162.                            |                      |
|     | FOOD AND SUPPLIES  | 19,652.        | 19,724.                  | -72.                            |                      |
|     | TRAINING AND DEVELOPMENT   | 14,911.        | 14,911.                  |                                 |                      |
|     | All other expenses.  | 31,329.        | 13,680.                  | 2,836.                          | 14,813.              |
| 25  | Total functional expenses. Add lines 1 through 24e   | 982,687.       | 714,001.                 | 75,861.                         | 192,825.             |
| 26  | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.  Check here ► ☐ if following SOP 98-2 (ASC 958-720) |                | ·                        |                                 |                      |

| ### Picked Search of the Committee of th |            |    | Check if Schedule O contains a response or note to any line in this Part X   |                          |    |                           |
|--|------------|----|--|--------------------------|----|---------------------------|
| 2   Savings and temporary cash investments.   31,300. 2   31,315.  |            |    |  | (A)<br>Beginning of year |    | <b>(B)</b><br>End of year |
| 2   Savings and temporary cash investments.   31,300. 2   31,315.  |            | 1  | Cash — non-interest-bearing.   | 233,560.                 | 1  | 518,700.                  |
| 4 Accounts receivable, net   |            | 2  | Savings and temporary cash investments   | 31,300.                  | 2  | 31,315.                   |
| Section   Sect   |            | 3  | Pledges and grants receivable, net   | ,                        | 3  | ·                         |
| Part II of Schedule L   5  |            | 4  | Accounts receivable, net   | 60,794.                  | 4  | 166,140.                  |
| Section 4958(RT), persons described in section 4958(G); (a), and contributing employers and sponsoring organizations of section 501(c)(g) voluntary employers beneficiary organizations (see instructions). Complete Part II of Schedule L   |            | 5  | Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L. |                          | 5  |                           |
| 7   Notes and loans receivable, net.   7   8   |            | 6  | Loans and other receivables from other disqualified persons (as defined under  |                          |    |                           |
| 8   Inventories for sale or use.     8   | Ø          | 7  |  |                          | 7  |                           |
| 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D.   10b   35,066.     10c   34,098.     11   Investments – publicly traded securities.   11   10b   968.   11   12     11   12     11   13     14     14   15     15     14     15     16    | set        | 8  |  |                          | 8  |                           |
| 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D.   10b   968.   10c   34,098.   11   Investments – publicly traded securities.   11   Investments – publicly traded securities.   11   12   Investments – publicly traded securities.   11   12   Investments – program-related. See Part IV, line 11.   12   Investments – program-related. See Part IV, line 11.   13   14   Intangible assets.   14   15   Other assets. See Part IV, line 11.   2,334.   15   2,334.   15   2,334.   15   2,334.   16   Total assets. Add lines 1 through 15 (must equal line 34).   368,099.   16   763,896.   18   Grants payable and accrued expenses   6,170.   17   946.   18   19   Defered revenue.   20   Tax-exempt bond liabilities   20   21   22   Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons.   22   Complete Part IV of Schedule D.   21   22   23   24   Unsecured notes and loans payable to unrelated third parties.   23   24   Unsecured notes and loans payable to unrelated third parties.   24   25   Other liabilities (including federal income tax, payables to related third parties.   24   25   Other liabilities included on lines 17-24). Complete Part IV of Schedule D.   2,000.   25   3,225.   26   Total liabilities not included on lines 17-24). Complete Part X of Schedule D.   2,000.   25   3,225.   26   Total liabilities not included on lines 17-24). Complete Part X of Schedule D.   2,000.   28   247,056.   29   Organizations that follow SFAS 117 (ASC 958), check here   X and complete lines 27 through 29, and lines 33 and 34.   27   Unrestricted net assets.   29   Permanently restricted net assets.   20   Permanently restricted net assets.   20   Permanent   | As         |    |  |                          | _  | 11 309                    |
| b Less: accumulated depreciation.  |            | -  | Land, buildings, and equipment: cost or other basis.   | 10/111                   |    | 11,303.                   |
| 11   Investments — publicly traded securities.   11   12   Investments — other securities. See Part IV, line 11.   12   13   Investments — other securities. See Part IV, line 11.   13   14   Intangible assets.   14   15   Other assets. See Part IV, line 11.   2,334.   15   2,334.   15   2,334.   15   2,334.   16   Total assets. Add lines 1 through 15 (must equal line 34).   368,099.   16   763,896.   17   Accounts payable and accrued expenses.   6,170.   17   946.   18   19   19   19   19   19   19   19   |            |    |  |                          |    |                           |
| 12   Investments — other securities. See Part IV, line 11  |            |    |  |                          |    | 34,098.                   |
| 13   Investments — program-related. See Part IV, line 11.  |            |    | •  |                          |    |                           |
| 14   |            |    | · · · · · · · · · · · · · · · · · · ·  |                          |    |                           |
| 15 Other assets. See Part IV, line 11.   2,334.   15   2,334.   16   Total assets. Add lines 1 through 15 (must equal line 34).   368,099.   16   763,896.   17   Accounts payable and accrued expenses.   6,170.   17   946.   18   Grants payable.   19   Deferred revenue.   19   Deferred revenue.   20   Tax-exempt bond liabilities.   20   21   Escrow or custodial account liability. Complete Part IV of Schedule D.   21   22   Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L.   22   Unsecured notes and loans payable to unrelated third parties.   23   24   Unsecured notes and loans payable to unrelated third parties.   24   25   Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D.   2,000.   25   3,225.   25   Total liabilities. Add lines 17 through 25.   7,170.   26   4,171.   27   Unrestricted net assets.   22   Organizations that follow SFAS 117 (ASC 958), check here   X   and complete lines 27 through 29, and lines 33 and 34.   22   22   23   24   25   25   27   27   27   27   27   27  |            |    | ·  |                          |    |                           |
| 16   Total assets. Add lines 1 through 15 (must equal line 34).   368,099. 16   763,896.     17   Accounts payable and accrued expenses.   6,170. 17   946.     18   Grants payable.   18   19   19   19     20   Tax-exempt bond liabilities.   20   21     21   Escrow or custodial account liability. Complete Part IV of Schedule D.   21   22   Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L.   23   24   25   25   25   25   26   27   27   27   27   27   27   27   |            |    |  |                          |    |                           |
| 17   |            |    |  |                          |    |                           |
| 18 Grants payable 19 Deferred revenue 19 Deferred revenue 19 Deferred revenue 20 Tax-exempt bond liabilities 20 Tax-exempt bond liabilities 20 Tax-exempt bond liabilities 20 Deferred revenue 20 Deferred re  |            |    | Total assets. Add lines 1 through 15 (must equal line 34)  |                          |    |                           |
| 19   Deferred revenue   19   20   Tax-exempt bond liabilities   20   21   Escrow or custodial account liability. Complete Part IV of Schedule D.   21   22   Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L.   23   24   22   23   24   24   25   24   25   25   26   26   27   27   28   29   29   29   29   29   29   29   |            |    |  |                          |    | 946.                      |
| 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D. 21 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L. 23 3 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties. 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D. 25 3 7,170 26 4,171.  Organizations that follow SFAS 117 (ASC 958), check here ► X and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets. 22,000 28 247,056. 28 Temporarily restricted net assets. 29 29 Permanently restricted net assets. 29 29 Permanently restricted net assets. 29 29 Permanently restricted net assets. 30 30 Capital stock or trust principal, or current funds. 30 31 Paid-in or capital surplus, or land, building, or equipment fund. 31 32 Retained earnings, endowment, accumulated income, or other funds. 32 33 Total net assets or fund balances. 360,929, 33 759,725.  |            |    | • •  |                          |    |                           |
| 21 Escrow or custodial account liability. Complete Part IV of Schedule D   |            |    |  |                          |    |                           |
| 23 Secured mortgages and notes payable to unrelated third parties. 24 Unsecured notes and loans payable to unrelated third parties. 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D. 26 Total liabilities. Add lines 17 through 25.  Corganizations that follow SFAS 117 (ASC 958), check here \times 27 through 29, and lines 33 and 34.  27 Unrestricted net assets. 28 Temporarily restricted net assets. 29 Permanently restricted net assets. 29 Permanently restricted net assets. 29 Organizations that do not follow SFAS 117 (ASC 958), check here \times 29 organizations that do not follow SFAS 117 (ASC 958), check here \times 29 organizations that do not follow SFAS 117 (ASC 958), check here \times 29 organizations that do not follow SFAS 117 (ASC 958), check here \times 29 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 ( | <i>(</i> 0 |    | •  |                          |    |                           |
| 23 Secured mortgages and notes payable to unrelated third parties. 24 Unsecured notes and loans payable to unrelated third parties. 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D. 26 Total liabilities. Add lines 17 through 25.  Corganizations that follow SFAS 117 (ASC 958), check here \times 27 through 29, and lines 33 and 34.  27 Unrestricted net assets. 28 Temporarily restricted net assets. 29 Permanently restricted net assets. 29 Permanently restricted net assets. 29 Organizations that do not follow SFAS 117 (ASC 958), check here \times 29 organizations that do not follow SFAS 117 (ASC 958), check here \times 29 organizations that do not follow SFAS 117 (ASC 958), check here \times 29 organizations that do not follow SFAS 117 (ASC 958), check here \times 29 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 ( | ţį.        |    |  |                          | 21 |                           |
| 23 Secured mortgages and notes payable to unrelated third parties. 24 Unsecured notes and loans payable to unrelated third parties. 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D. 26 Total liabilities. Add lines 17 through 25.  Corganizations that follow SFAS 117 (ASC 958), check here \times 27 through 29, and lines 33 and 34.  27 Unrestricted net assets. 28 Temporarily restricted net assets. 29 Permanently restricted net assets. 29 Permanently restricted net assets. 29 Organizations that do not follow SFAS 117 (ASC 958), check here \times 29 organizations that do not follow SFAS 117 (ASC 958), check here \times 29 organizations that do not follow SFAS 117 (ASC 958), check here \times 29 organizations that do not follow SFAS 117 (ASC 958), check here \times 29 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 (ASC 958), check here \times 30 organizations that do not follow SFAS 117 ( | abili      | 22 | key employees, highest compensated employees, and disqualified persons.  |                          | 22 |                           |
| 24 Unsecured notes and loans payable to unrelated third parties.  25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D.  26 Total liabilities. Add lines 17 through 25.  27 Organizations that follow SFAS 117 (ASC 958), check here ► X and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets.  28 Temporarily restricted net assets.  29 Permanently restricted net assets.  Organizations that do not follow SFAS 117 (ASC 958), check here ► And complete lines 30 through 34.  30 Capital stock or trust principal, or current funds.  31 Paid-in or capital surplus, or land, building, or equipment fund.  32 Retained earnings, endowment, accumulated income, or other funds.  33 Total net assets or fund balances.  24  24  25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities, and other liabilities and included on lines 17-24). Complete Part X of Schedule D.  1, 000. 25  3,225.  7,170. 26  4,171.  338,929. 27  512,669.  24  25 Unrestricted net assets.  26 Organizations that do not follow SFAS 117 (ASC 958), check here ► Important the particular than t  |            | 23 | ·  |                          |    |                           |
| Total liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D.  Total liabilities. Add lines 17 through 25.  Total liabilities (including federal income tax, payables to related third parties, and other liabilities included on lines 17-24). Complete Part X of Schedule D.  Total liabilities (including federal income 17-24). Complete Part X of Schedule D.  Total liabilities. Add lines 17 through 25.  Total liabilities not included on lines 17-24). Complete Part X of Schedule D.  Total liabilities (including federal income 17-24). Complete Part X of Schedule D.  Total liabilities not included on lines 17-24). Complete Part X of Schedule D.  Total liabilities not included on lines 17-24). Complete Part X of Schedule D.  Total liabilities not included income > X and complete lines 27 through 25.  Total liabilities not included income > X and complete lines 27 through 29.  Total liabilities not included income > X and complete lines 27 through 29.  Total liabilities not included income > X and complete lines 27 through 29.  Total liabilities not included income > X and complete lines 27 through 29.  Total liabilities not included income > X and complete lines 27 through 29.  Total liabilities not included income > X and complete lines 27 through 29.  Total liabilities not included income > X and complete lines 27 through 29.  Total liabilities not included income > X and complete line  |            |    |  |                          |    |                           |
| 26 Total liabilities. Add lines 17 through 25.     7,170.     26     4,171.       Organizations that follow SFAS 117 (ASC 958), check here ► X and complete lines 27 through 29, and lines 33 and 34.       27 Unrestricted net assets.     338,929.     27     512,669.       28 Temporarily restricted net assets.     22,000.     28     247,056.       29 Permanently restricted net assets.     29       Organizations that do not follow SFAS 117 (ASC 958), check here ► and complete lines 30 through 34.     30       30 Capital stock or trust principal, or current funds.     30       31 Paid-in or capital surplus, or land, building, or equipment fund.     31       32 Retained earnings, endowment, accumulated income, or other funds.     32       33 Total net assets or fund balances.     360,929.     33     759,725.  |            |    | · ·  |                          |    |                           |
| Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets  |            |    |  | ,                        |    | 3,225.                    |
| Section of the sect   |            | 20 |  | 1,110.                   | 20 | 4,1/1.                    |
| Temporarily restricted net assets.  28 Temporarily restricted net assets.  29 Permanently restricted net assets.  29 Organizations that do not follow SFAS 117 (ASC 958), check here ▶  and complete lines 30 through 34.  Capital stock or trust principal, or current funds.  30 Paid-in or capital surplus, or land, building, or equipment fund.  31 Retained earnings, endowment, accumulated income, or other funds.  32 Retained earnings, endowment, accumulated income, or other funds.  338, 929. 27 512, 669.  22, 000. 28 247, 056.  39 Organizations that do not follow SFAS 117 (ASC 958), check here ▶  and complete lines 30 through 34.  30 Setained earnings, endowment, accumulated income, or other funds.  31 Total net assets or fund balances.  360, 929. 33 759, 725.  368, 099. 34 763, 896.  | ces        |    | lines 27 through 29, and lines 33 and 34.  |                          |    |                           |
| Temporarily restricted net assets. 22,000. 28 247,056.  Permanently restricted net assets. 29  Organizations that do not follow SFAS 117 (ASC 958), check here ▶ and complete lines 30 through 34.  Capital stock or trust principal, or current funds. 30  Paid-in or capital surplus, or land, building, or equipment fund. 31  Retained earnings, endowment, accumulated income, or other funds. 32  Total net assets or fund balances. 360,929. 33  Total liabilities and net assets/fund balances. 368,099. 34  Total liabilities and net assets/fund balances. 368,099. 34  Total liabilities and net assets/fund balances. 368,099. 34  | an         | 27 |  | 000/5251                 | 27 |                           |
| Permanently restricted net assets.  Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.  Capital stock or trust principal, or current funds.  Paid-in or capital surplus, or land, building, or equipment fund.  Retained earnings, endowment, accumulated income, or other funds.  Total net assets or fund balances.  Total liabilities and net assets/fund balances.  29  30  31  32  32  33  759,725.  368,099  34  763,896  | Bal        | 28 | Temporarily restricted net assets.   | 22,000.                  | 28 | 247,056.                  |
| Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.  Capital stock or trust principal, or current funds.  Paid-in or capital surplus, or land, building, or equipment fund.  Retained earnings, endowment, accumulated income, or other funds.  Total net assets or fund balances.  Total liabilities and net assets/fund balances.  368,099  34  763,896  | 힏          | 29 |  |                          | 29 |                           |
| 30 Capital stock or trust principal, or current funds. 31 Paid-in or capital surplus, or land, building, or equipment fund. 32 Retained earnings, endowment, accumulated income, or other funds. 33 Total net assets or fund balances. 360,929. 33 759,725. 34 Total liabilities and net assets/fund balances. 368,099. 34 763,896.  | r Fur      |    |  |                          |    |                           |
| Paid-in or capital surplus, or land, building, or equipment fund.  Retained earnings, endowment, accumulated income, or other funds.  Total net assets or fund balances.  Total liabilities and net assets/fund balances.  31  32  33  Total net assets or fund balances.  360,929. 33  759,725.   | Ö          | 30 | •  |                          | 30 |                           |
| Retained earnings, endowment, accumulated income, or other funds.  32 Retained earnings, endowment, accumulated income, or other funds.  33 Total net assets or fund balances.  360,929. 33 759,725.  368,099. 34 763,896.   | ži<br>Ži   |    |  |                          | -  |                           |
| 33 Total net assets or fund balances 360, 929 33 759, 725. 34 Total liabilities and net assets/fund balances 368, 099 34 763, 896  | 455        |    |  |                          | -  |                           |
| <b>368</b> 099 <b>34</b> 763 896   | et         |    |  |                          | l  | 759 725                   |
|  | Ź          |    | Total liabilities and net assets/fund balances.  |                          | 34 | 763,896.                  |

BAA Form **990** (2017)

| _   |  |        |   |      |      |     |
|-----|--|--------|---|------|------|-----|
| Pai | rt XI Reconciliation of Net Assets   |        |   |      |      | _   |
|     | Check if Schedule O contains a response or note to any line in this Part XI  |        |   |      |      |     |
| 1   | Total revenue (must equal Part VIII, column (A), line 12)  | 1      |   | 1,38 | 1,48 | 83. |
| 2   | Total expenses (must equal Part IX, column (A), line 25)   | 2      |   | 98   | 2,68 | 87. |
| 3   | Revenue less expenses. Subtract line 2 from line 1   | 3      |   | 39   | 8,79 | 96. |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                                    | 4      |   | 36   | 0,92 | 29. |
| 5   | Net unrealized gains (losses) on investments   | 5      |   |      |      |     |
| 6   | Donated services and use of facilities   | 6      |   |      |      |     |
| 7   | Investment expenses  | 7      |   |      |      |     |
| 8   | Prior period adjustments   | 8      |   |      |      |     |
| 9   | Other changes in net assets or fund balances (explain in Schedule O)   | 9      |   |      |      | 0.  |
| 10  | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,                           |        |   |      |      |     |
|     | column (B))  | 10     |   | 75   | 9,72 | 25. |
| Pai | rt XII Financial Statements and Reporting  |        |   |      |      |     |
|     | Check if Schedule O contains a response or note to any line in this Part XII   |        |   |      |      |     |
|     |  |        |   | ١    | es   | No  |
| 1   | Accounting method used to prepare the Form 990: Cash X Accrual Other   |        |   |      |      |     |
|     |  |        | _ |      |      |     |
|     | If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.            |        |   |      |      |     |
| 2 8 | a Were the organization's financial statements compiled or reviewed by an independent accountant?                            |        |   | 2a   |      | Χ   |
|     | If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewe               | d on a | a |      |      |     |
|     | separate basis, consolidated basis, or both:   | u on c | 1 |      |      |     |
|     | Separate basis Consolidated basis Both consolidated and separate basis   |        |   |      |      |     |
| ŀ   | b Were the organization's financial statements audited by an independent accountant?   |        |   | 2b   |      | Χ   |
|     | If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separa               | te     |   |      |      |     |
|     | basis, consolidated basis, or both:  |        |   |      |      |     |
|     | Separate basis Consolidated basis Both consolidated and separate basis   |        |   |      |      |     |
| (   | c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,  |        |   | _    |      |     |
|     | review, or compilation of its financial statements and selection of an independent accountant?                               |        |   | 2 c  |      |     |
|     | If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.    |        |   |      |      |     |
| 3:  | a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single     |        |   |      |      |     |
| -   | Audit Act and OMB Circular A-133?  |        |   | 3 a  |      | Χ   |
| ŀ   | b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audi | t      |   |      |      |     |
|     | or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                     |        |   | 3 b  |      |     |

**BAA** Form **990** (2017)

### SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2017

Open to Public Inspection

Employer identification number

THE MOSAIC PROJECT 94-3367263 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after 10 June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in 12 lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.** Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations ..... **q** Provide the following information about the supported organization(s). (i) Name of supported organization (iii) Type of organization (described on lines 1-10 above (see instructions)) (v) Amount of monetary (iv) Is the organization listed (vi) Amount of other support (see instructions) support (see instructions) in your governing document? No (A) (B) (C) (D) (E) Total

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec          | tion A. Public Support  |  |   |   |   |                                   |                |
|--------------|---|--|---|---|---|-----------------------------------|----------------|
| begi         | ndar year (or fiscal year<br>nning in) ►  | <b>(a)</b> 2013                          | <b>(b)</b> 2014                         | <b>(c)</b> 2015                             | <b>(d)</b> 2016                               | <b>(e)</b> 2017                   | (f) Total      |
| 1            | Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')  | 478,292.                                 | 494,204.                                | 638,344.                                    | 464,104.                                      | 862,025.                          | 2,936,969.     |
| 2            | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |  |   |   |   |                                   | 0.             |
| 3            | The value of services or facilities furnished by a governmental unit to the organization without charge   |  |   |   |   |                                   | 0.             |
| 4            | Total. Add lines 1 through 3  | 478,292.                                 | 494,204.                                | 638,344.                                    | 464,104.                                      | 862,025.                          | 2,936,969.     |
|              | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)   | ,  | 20 2, 20 2.                             | 330,311.                                    | 303,203.                                      |                                   | 609,211.       |
| 6            | <b>Public support.</b> Subtract line 5 from line 4  |  |   |   |   |                                   | 2,327,758.     |
| Sec          | tion B. Total Support   |  |   |   |   |                                   |                |
| Cale<br>begi | ndar year (or fiscal year<br>nning in) ►  | <b>(a)</b> 2013                          | <b>(b)</b> 2014                         | <b>(c)</b> 2015                             | <b>(d)</b> 2016                               | <b>(e)</b> 2017                   | (f) Total      |
| 7            | Amounts from line 4   | 478,292.                                 | 494,204.                                | 638,344.                                    | 464,104.                                      | 862,025.                          | 2,936,969.     |
| 8            | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources   | 95.                                      | 75.                                     | 80.   | 65.   | 72.                               | 387.           |
| 9            | Net income from unrelated business activities, whether or not the business is regularly carried on  |  |   |   |   |                                   | 0.             |
| 10           | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) SEE PART VI   |  |   |   |   | 15,841.                           | 15,841.        |
| 11           | Total support. Add lines 7 through 10   |  |   |   |   |                                   | 2,953,197.     |
| 12           | Gross receipts from related activ   | rities, etc. (see ins                    | structions)                             |   |   | 12                                | 0.             |
| 13           | <b>First five years.</b> If the Form 990 is organization, check this box and  |  |   |   |   |                                   | ▶ □            |
| Sec          | tion C. Computation of Pu   |  |   |   |   |                                   |                |
|              | Public support percentage for 20  |  |   |   |   |                                   | 78.82 %        |
| 15           | Public support percentage from  | 2016 Schedule A,                         | Part II, line 14                        |   |   | 15                                | 82.36%         |
| 16a          | <b>33-1/3% support test—2017.</b> If t and <b>stop here.</b> The organization   | he organization di<br>qualifies as a pub | d not check the bolicly supported or    | ox on line 13, and ganization               | d line 14 is 33-1/3                           | % or more, chec                   | k this box     |
| b            | <b>33-1/3% support test—2016.</b> If the and <b>stop here.</b> The organization   | e organization did<br>qualifies as a pul | I not check a box<br>olicly supported o | on line 13 or 16arganization                | , and line 15 is 33                           | 3-1/3% or more,                   | check this box |
| 17a          | 10%-facts-and-circumstances to or more, and if the organization the organization meets the 'facts'  | meets the 'facts-a                       | ind-circumstances                       | s' test, check this                         | box and stop her                              | e. Explain in Par                 | t VI how       |
|              | <b>10%-facts-and-circumstances te</b> or more, and if the organization organization meets the 'facts-and the 'facts- | meets the 'facts-a<br>d-circumstances' t | ind-circumstances<br>est. The organiza  | s' test, check this<br>ition qualifies as a | box and <b>stop her</b><br>a publicly support | e. Explain in Pared organization. | t VI how the   |
| 18           | Private foundation. If the organization   | zation did not che                       | ck a box on line 1                      | 3, 16a, 16b, 17a,                           | , or 17b, check thi                           | s box and see in                  | structions >   |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | tion A. Public Support  |   | product compress :                              | <u>,</u>                               |  |                                      |                  |  |  |  |  |
|-----|---|---|---|--|--|--------------------------------------|------------------|--|--|--|--|
|     | lar year (or fiscal year beginning in)  | <b>(a)</b> 2013                             | <b>(b)</b> 2014                                 | <b>(c)</b> 2015                        | <b>(d)</b> 2016                          | <b>(e)</b> 2017                      | (f) Total        |  |  |  |  |
| 1   | Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')  | (a) 2010                                    | (5) 2514  | (0) 2010                               | (a) 2310                                 | (6) 2017                             | (i) Total        |  |  |  |  |
| 2   | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose. |   |   |  |  |                                      |                  |  |  |  |  |
| 3   | Gross receipts from activities that are not an unrelated trade or business under section 513.   |   |   |  |  |                                      |                  |  |  |  |  |
| 4   | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.  |   |   |  |  |                                      |                  |  |  |  |  |
| 5   | The value of services or facilities furnished by a governmental unit to the organization without charge   |   |   |  |  |                                      |                  |  |  |  |  |
|     | <b>Total.</b> Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons  |   |   |  |  |                                      |                  |  |  |  |  |
| b   | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.           |   |   |  |  |                                      |                  |  |  |  |  |
| С   | Add lines 7a and 7b   |   |   |  |  |                                      |                  |  |  |  |  |
| 8   | Public support. (Subtract line 7c from line 6.)   |   |   |  |  |                                      |                  |  |  |  |  |
|     | tion B. Total Support   |   |   |  | T  | T                                    |                  |  |  |  |  |
|     | dar year (or fiscal year beginning in)  | <b>(a)</b> 2013                             | <b>(b)</b> 2014                                 | <b>(c)</b> 2015                        | <b>(d)</b> 2016                          | <b>(e)</b> 2017                      | <b>(f)</b> Total |  |  |  |  |
|     | Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources.                      |   |   |  |  |                                      |                  |  |  |  |  |
|     | Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975   |   |   |  |  |                                      |                  |  |  |  |  |
|     | Add lines 10a and 10b.  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                       |   |   |  |  |                                      |                  |  |  |  |  |
| 12  | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)   |   |   |  |  |                                      |                  |  |  |  |  |
| 13  | <b>Total support.</b> (Add lines 9, 10c, 11, and 12.)   |   |   |  |  |                                      |                  |  |  |  |  |
| 14  | First five years. If the Form 990 organization, check this box and  |   |   |  |  |                                      |                  |  |  |  |  |
| Sec | tion C. Computation of Pul  | blic Support F                              | Percentage                                      |  |  |                                      |                  |  |  |  |  |
| 15  | Public support percentage for 20  | 17 (line 8, colum                           | n (f) divided by lin                            | e 13, column (f)                       | )  | 15                                   | %                |  |  |  |  |
|     | Public support percentage from 2  |   |   |  | <u></u>                                  | 16                                   | %                |  |  |  |  |
| Sec | tion D. Computation of Inv  |   |   |  |  |                                      |                  |  |  |  |  |
| 17  |   | •   | • • •   | -                                      |  |                                      | 90               |  |  |  |  |
| 18  | Investment income percentage f  | rom <b>2016</b> Schedu                      | ıle A, Part III, line                           | 17                                     |  | 18                                   | %                |  |  |  |  |
| 19a | <b>33-1/3% support tests—2017.</b> If t is not more than 33-1/3%, check   | the organization of this box and <b>sto</b> | did not check the b<br><b>p here.</b> The organ | ox on line 14, ar<br>ization qualifies | nd line 15 is more<br>as a publicly supp | than 33-1/3%, and orted organization | I line 17        |  |  |  |  |
|     | is not more than 33-1/3%, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization  |   |   |  |  |                                      |                  |  |  |  |  |

BAA

## Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

|     |   |     | Yes | No |
|-----|---|-----|-----|----|
| 1   | Are all of the organization's supported organizations listed by name in the organization's governing documents?  If 'No,' describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.   | 1   |     |    |
| 2   | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).   | 2   |     |    |
| За  | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer (b) and (c) below.   | За  |     |    |
| b   | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in <b>Part VI</b> when and how the organization made the determination.   | 3b  |     |    |
| c   | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in <b>Part VI</b> what controls the organization put in place to ensure such use.  | 3с  |     |    |
| 4a  | Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked 12a or 12b in Part I, answer (b) and (c) below.   | 4a  |     |    |
| b   | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.  | 4b  |     |    |
| c   | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.   | 4c  |     |    |
| 5a  | Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). | 5a  |     |    |
| b   | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?   | 5b  |     |    |
| c   | Substitutions only. Was the substitution the result of an event beyond the organization's control?  | 5с  |     |    |
| 6   | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If 'Yes,' provide detail in Part VI.</i>  | 6   |     |    |
| 7   | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).</i>   | 7   |     |    |
| 8   | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).   | 8   |     |    |
| 9a  | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))?  If 'Yes,' provide detail in <b>Part VI</b> .   | 9a  |     |    |
| b   | Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in <b>Part VI</b> .   | 9b  |     |    |
| c   | Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in <b>Part VI</b> .  | 9с  |     |    |
| l0a | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer 10b below.  | 10a |     |    |
| b   | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)  | 10b |     |    |

| Pa | art iv Supporting Organizations (Continued)  |        |         |    |
|----|--|--------|---------|----|
|    |  |        | Yes     | No |
|    | Has the organization accepted a gift or contribution from any of the following persons?  |        |         |    |
|    | <b>a</b> A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?   | 11a    |         |    |
|    | <b>b</b> A family member of a person described in (a) above?   | 11b    |         |    |
|    | c A 35% controlled entity of a person described in (a) or (b) above? If 'Yes' to a, b, or c, provide detail in <b>Part VI</b> .  | 11c    |         |    |
| Se | ction B. Type I Supporting Organizations   |        |         |    |
|    |  |        | Yes     | No |
| 1  | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If 'No,' describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1      |         |    |
| 2  | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If 'Yes,' explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.   | 2      |         |    |
| Se | ction C. Type II Supporting Organizations  |        |         |    |
|    | ,  |        | Yes     | No |
| 1  | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If 'No,' describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).  | 1      |         |    |
| Se | ction D. All Type III Supporting Organizations   |        |         |    |
|    |  |        | Yes     | No |
| 1  | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?   | 1      |         |    |
| 2  | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).   | 2      |         |    |
| 3  | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If 'Yes,' describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.  | 3      |         |    |
| Se | ction E. Type III Functionally Integrated Supporting Organizations   |        |         |    |
| 1  | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).  |        |         |    |
|    | a  The organization satisfied the Activities Test. <i>Complete line 2 below.</i>   |        |         |    |
|    | b The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>   |        |         |    |
|    | c The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see in  | ıstruc | tions). |    |
| 2  | Activities Test. Answer (a) and (b) below.   |        | Yes     | No |
|    | a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted  | 2a     |         |    |
|    | b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.   | 2b     |         |    |
| 3  | Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>  |        |         |    |
|    | a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI</i> .   | За     |         |    |
|    | <b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If 'Yes,' describe in Part VI the role played by the organization in this regard.</i>  | 3b     |         |    |

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|-----|--|---------------------|--|--------------------------------------|
| Pa  | rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Organic   | anizat              | ions   |                                      |
| 1   | Check here if the organization satisfied the Integral Part Test as a qualifying trus instructions. All other Type III non-functionally integrated supporting organization                                | st on No<br>ons mus | ov. 20, 1970 (explain in<br>st complete Sections A | n Part VI). <b>See</b><br>through E. |
| Sec | tion A — Adjusted Net Income   |                     | (A) Prior Year                                     | (B) Current Year<br>(optional)       |
| 1   | Net short-term capital gain  | 1                   |  |                                      |
| 2   | Recoveries of prior-year distributions   | 2                   |  |                                      |
| 3   | Other gross income (see instructions)  | 3                   |  |                                      |
| 4   | Add lines 1 through 3.   | 4                   |  |                                      |
| 5   | Depreciation and depletion   | 5                   |  |                                      |
| 6   | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6                   |  |                                      |
| 7   | Other expenses (see instructions)  | 7                   |  |                                      |
| 8   | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).  | 8                   |  |                                      |
| Sec | ction B – Minimum Asset Amount   |                     | (A) Prior Year                                     | (B) Current Year<br>(optional)       |
| 1   | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):  |                     |  |                                      |
|     | Average monthly value of securities  | 1a                  |  |                                      |
|     | Average monthly cash balances  | 1b                  |  |                                      |
|     | Fair market value of other non-exempt-use assets   | 1c                  |  |                                      |
|     | d Total (add lines 1a, 1b, and 1c)   | 1d                  |  |                                      |
|     | Discount claimed for blockage or other factors (explain in detail in Part VI):   |                     |  |                                      |
| 2   | Acquisition indebtedness applicable to non-exempt-use assets   | 2                   |  |                                      |
| 3   | Subtract line 2 from line 1d.  | 3                   |  |                                      |
| 4   | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).  | 4                   |  |                                      |
| 5   | Net value of non-exempt-use assets (subtract line 4 from line 3)   | 5                   |  |                                      |
| 6   | Multiply line 5 by .035.   | 6                   |  |                                      |
| 7   | Recoveries of prior-year distributions   | 7                   |  |                                      |
| 8   | Minimum Asset Amount (add line 7 to line 6)  | 8                   |  |                                      |
| Sec | ction C — Distributable Amount   |                     |  | Current Year                         |
| 1   | Adjusted net income for prior year (from Section A, line 8, Column A)  | 1                   |  |                                      |
| 2   | Enter 85% of line 1.   | 2                   |  |                                      |
| 3   | Minimum asset amount for prior year (from Section B, line 8, Column A)   | 3                   |  |                                      |
| 4   | Enter greater of line 2 or line 3.   | 4                   |  |                                      |
| 5   | Income tax imposed in prior year   | 5                   |  |                                      |
| 6   | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).  | 6                   |  |                                      |
| 7   | Check here if the current year is the organization's first as a non-functionally inte (see instructions).  | egrated             | Type III supporting or                             | ganization                           |

Schedule A (Form 990 or 990-EZ) 2017

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| Pai | t V   Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)  |              |
|-----|--|--------------|
| Sec | tion D - Distributions   | Current Year |
| 1   | Amounts paid to supported organizations to accomplish exempt purposes  |              |
| 2   | Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity              |              |
| 3   | Administrative expenses paid to accomplish exempt purposes of supported organizations  |              |
| 4   | Amounts paid to acquire exempt-use assets  |              |
| 5   | Qualified set-aside amounts (prior IRS approval required)  |              |
| 6   | Other distributions (describe in <b>Part VI</b> ). See instructions.   |              |
| 7   | Total annual distributions. Add lines 1 through 6.   |              |
| 8   | Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions. |              |
| 9   | Distributable amount for 2017 from Section C, line 6   |              |
| 10  | Line 8 amount divided by line 9 amount   |              |

| (i)<br>Excess<br>Distributions | (ii)<br>Underdistributions<br>Pre-2017 | (iii)<br>Distributable<br>Amount for 2017 |
|--------------------------------|--|---|
|                                |  |   |
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|                                |  |   |
|                                | Excess                                 | Excess Underdistributions                 |

BAA

Schedule A (Form 990 or 990-EZ) 2017

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

| NATURE AND SOURCE |         | 2017               | 2016  | 2015  | 2014  | 2013  |
|-------------------|---------|--------------------|-------|-------|-------|-------|
|                   | OTAL \$ | 15,841.<br>15,841. | \$ 0. | \$ 0. | \$ 0. | \$ 0. |

#### Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

### PUBLIC DISCLOSURE COPY

# **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2017

Employer identification number

| THE MOSAIC PROJECT  |  | 94-3367263   |
|---|--|--|
| Organization type (check one):  |  |  |
| Filers of:  | Section:   |  |
| Form 990 or 990-EZ  | X 501(c)( 3 ) (enter number) organization  |  |
|   | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a  | private foundation   |
|   | 527 political organization   |  |
| Form 990-PF   | 501(c)(3) exempt private foundation  |  |
|   | 4947(a)(1) nonexempt charitable trust treated as a privi   | ate foundation   |
|   | 501(c)(3) taxable private foundation   |  |
| Check if your organization is covered by the <b>Gener</b>   | ral Rule or a Special Rule.  |  |
| <b>Note.</b> Only a section 501(c)(7), (8), or (10) or  | ganization can check boxes for both the General Rule and a S   | special Rule. See instructions.  |
| General Rule  |  |  |
| For an organization filing Form 990, 990-E property) from any one contributor. Comp   | EZ, or 990-PF that received, during the year, contributions totallete Parts I and II. See instructions for determining a contribu  | aling \$5,000 or more (in money or tor's total contributions.                |
| Special Rules   |  |  |
| under sections 509(a)(1) and 170(b)(1)(A)(vi)   | 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% supply, that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, the year, total contributions of the greater of (1) \$5,000 or (2) 990-EZ, line 1. Complete Parts I and II.   | 16a, or 16b, and that  |
| For an organization described in section 5 during the year, total contributions of mor purposes, or for the prevention of cruelty       | 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received to than \$1,000 <i>exclusively</i> for religious, charitable, scientific, litto children or animals. Complete Parts I, II, and III.  | rom any one contributor,<br>terary, or educational                           |
| during the year, contributions <i>exclusively</i> \$1,000. If this box is checked, enter here charitable, etc., purpose. Don't complete | 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received to for religious, charitable, etc., purposes, but no such contribution the total contributions that were received during the year for any of the parts unless the <b>General Rule</b> applies to this organ able, etc., contributions totaling \$5,000 or more during the year | ons totaled more than<br>an <i>exclusively</i> religious,<br>ization because |
| 990-PF), but it <b>must</b> answer 'No' on Part IV. I   | / the General Rule and/or the Special Rules doesn't file Sched<br>line 2, of its Form 990; or check the box on line H of its Form<br>e filing requirements of Schedule B (Form 990, 990-EZ, or 990   | 990-EZ or on its Form 990-PF.  |

BAA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

2 of Part I

THE MOSAIC PROJECT

Page 1 of 2

94-3367263

| Part I | Contributors | (see instructions). | Use duplicate copie | s of Part I if additional | space is needed. |
|--------|--------------|---------------------|---------------------|---------------------------|------------------|
|--------|--------------|---------------------|---------------------|---------------------------|------------------|

| (a)<br>Number | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
|---------------|-----------------------------------|-------------------------------|--|
| 1             |                                   | \$49,440.                     | Person X  Payroll  Noncash   (Complete Part II for noncash contributions.) |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| 2             |                                   | \$65,000.                     | Person X  Payroll  Noncash   (Complete Part II for noncash contributions.) |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| 3             |                                   | \$30,000.                     | Person X  Payroll  Noncash   (Complete Part II for noncash contributions.) |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| 4             |                                   | \$20,000.                     | Person X Payroll  Noncash  (Complete Part II for noncash contributions.)   |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| 5             |                                   | \$27,300.                     | Person X  Payroll  Noncash   (Complete Part II for noncash contributions.) |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| 6             |                                   | \$125,000.                    | Person X  Payroll  Noncash   (Complete Part II for noncash contributions.) |

Page

2 of

2 of Part I

THE MOSATC PROJECT

Employer identification number

94-3367263

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|---------------|---|-------------------------------|--|
| Part I        | Contributors (see instructions). Use duplicate copies of Part I if additional space | is needed.                    |  |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| 7             |   | \$100,000.                    | Person X Payroll  Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| 8             |   | \$25,000.                     | Person X Payroll  Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
| 9             |   | \$25,000.                     | Person X Payroll  Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
|               |   | \$<br>-<br>-                  | Person   |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
|               |   | \$                            | Person Payroll Complete Part II for noncash contributions.)              |
| (a)<br>Number | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total<br>contributions | (d)<br>Type of contribution  |
|               |   | \$                            | Person Payroll Complete Part II for noncash contributions.)              |

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Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

of Part II

THE MOSAIC PROJECT

Name of organization

BAA

94-3367263

Employer identification number

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (b)
Description of noncash property given (a) No. from Part I (c) FMV (or estimate) (See instructions.) (d) Date received N/A (a) No. from (c) FMV (or estimate) (See instructions.) (b) (d) Description of noncash property given Date received Part I (a) No. from (b) Description of noncash property given (d) Date received (c) FMV (or estimate) (See instructions.) Part I (a) No. from Part I (b) Description of noncash property given (d) Date received (c) FMV (or estimate) (See instructions.) (a) No. from (d) Date received (b) Description of noncash property given (c) FMV (or estimate) Part I (See instructions.) (b) Description of noncash property given (c) FMV (or estimate) (d) (a) No. Date received from (See instructions.) Part I

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1 to

of Part III

Name of organization
THE MOSAIC PROJECT

Employer identification number

94-3367263

| Part III                  | or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of <i>exclusively</i> religious, charitable, etc., |   |  |  |  |  |  |  |  |  |
|---------------------------|--|---|--|--|--|--|--|--|--|--|
|                           | contributions of <b>\$1,000</b> or less for the year. Use duplicate copies of Part III if additional   |   | nstruction                               | s.) * \$N/A                            |  |  |  |  |  |  |
| (a)<br>No. from<br>Part I | (b)<br>Purpose of gift   | (c)<br>Use of gift                        |  | (d)<br>Description of how gift is held |  |  |  |  |  |  |
|                           | N/A  |   |  |  |  |  |  |  |  |  |
|                           |  |   |  |  |  |  |  |  |  |  |
|                           | Transferee's name, addres  | (e)<br>Transfer of gift<br>s, and ZIP + 4 | Rela                                     | tionship of transferor to transferee   |  |  |  |  |  |  |
|                           |  |   | <br>                                     |  |  |  |  |  |  |  |
| (a)<br>No. from<br>Part I | (b)<br>Purpose of gift   | (c)<br>Use of gift                        |  | (d)<br>Description of how gift is held |  |  |  |  |  |  |
|                           |  |   |  |  |  |  |  |  |  |  |
|                           | Transferee's name, addres  | (e)<br>Transfer of gift<br>s, and ZIP + 4 | Relationship of transferor to transferee |  |  |  |  |  |  |  |
| (a)<br>No. from<br>Part I | (b) Purpose of gift  | (c)<br>Use of gift                        |  | (d)<br>Description of how gift is held |  |  |  |  |  |  |
|                           | Transferee's name, addres  | (e) Transfer of gift s, and ZIP + 4       | Rela                                     | tionship of transferor to transferee   |  |  |  |  |  |  |
| (0)                       |  |   |  |  |  |  |  |  |  |  |
| (a)<br>No. from<br>Part I | (b)<br>Purpose of gift   | (c)<br>Use of gift                        |  | (d) Description of how gift is held    |  |  |  |  |  |  |
|                           |  |   | <br>                                     | ·                                      |  |  |  |  |  |  |
|                           | Transferee's name, addres  | (e)<br>Transfer of gift<br>s, and ZIP + 4 | Rela                                     | itionship of transferor to transferee  |  |  |  |  |  |  |
|                           |  |   | <br>                                     |  |  |  |  |  |  |  |

# SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Financial Statements

► Complete if the organization answered 'Yes' on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection
Employer identification number

|     | THE MOSAIC PROJECT  |   |   | 94-3367263  |
|-----|---|---|---|---|
| Par | t   Organizations Maintaining Dono  | r Advised Funds or Othe   | er Similar Fur                          | nds or Accounts.  |
| •   | Complete if the organization answ   | vered 'Yes' on Form 990,  | Part IV, line                           | 6.  |
|     |   | (a) Donor advised f   | unds                                    | (b) Funds and other accounts  |
| 1   | Total number at end of year   |   |   |   |
| 2   | Aggregate value of contributions to (during year)   |   |   |   |
| 3   | Aggregate value of grants from (during year)  |   |   |   |
| 4   | Aggregate value at end of year  |   |   |   |
| 5   | Did the organization inform all donors and don are the organization's property, subject to the  | or advisors in writing that the organization's exclusive legal of     | assets held in do                       | onor advised funds  |
| 6   | Did the organization inform all grantees, donor for charitable purposes and not for the benefit   | of the donor or donor advisor,  | or for any other                        | purpose conferring  |
| _   | impermissible private benefit?  |   |   | les lino  |
| Par |   | iored Weel on Form 000  | Dort IV line                            | 7   |
|     | Complete if the organization answ   |   |   | <i>1</i> .  |
| '   | Purpose(s) of conservation easements held by  | <u> </u>  |   | f a historically important land area  |
|     | Preservation of land for public use (e.g., re   | ecreation or education)   |   | of a historically important land area   |
|     | Preservation of open space  | L   | Freservation                            | n a certified flistofic structure   |
| 2   | Complete lines 2a through 2d if the organization h  | old a qualified conservation cont                                     | ribution in the form                    | n of a conservation easement on the   |
| _   | last day of the tax year.   | eld a quaimed conservation cont                                       | indution in the fon                     | if of a conservation easement on the  |
|     |   |   |   | Held at the End of the Tax Year   |
| á   | a Total number of conservation easements  |   |   | 2a  |
| ŀ   | Total acreage restricted by conservation easen  | nents   |   | 2b  |
| (   | Number of conservation easements on a certif  | led historic structure included                                       | in (a)                                  | 2c  |
| (   | Number of conservation easements included in structure listed in the National Register  |   |   | 2d  |
| 3   | Number of conservation easements modified, transtax year ►  | sferred, released, extinguished, o                                    | or terminated by the                    | ne organization during the  |
| 4   | Number of states where property subject to conser   | vation easement is located >  |   | _   |
| 5   | Does the organization have a written policy reg   |   |   |   |
| _   | and enforcement of the conservation easemen   |   |   | <u> </u>  |
| 6   | Staff and volunteer hours devoted to monitoring, in   | ispecting, nandling of violations,                                    | and emorcing col                        | riservation easements during the year   |
| 7   | Amount of expenses incurred in monitoring, inspec   | cting, handling of violations, and                                    | enforcing conserv                       | vation easements during the year  |
| 8   | Does each conservation easement reported on and section 170(h)(4)(B)(ii)?   | line 2(d) above satisfy the red                                       | quirements of se                        | ction 170(h)(4)(B)(i)   |
| 9   | In Part XIII, describe how the organization reports include, if applicable, the text of the footnote to conservation easements.                             | conservation easements in its report the organization's financial s   | evenue and expen<br>tatements that d    | se statement, and balance sheet, and escribes the organization's accounting for |
| Par | Till Organizations Maintaining Collection Complete if the organization answ   | ctions of Art, Historical T<br>vered 'Yes' on Form 990                | <b>Freasures, or</b><br>, Part IV, line | Other Similar Assets.<br>8.   |
| 1 a | a If the organization elected, as permitted under art, historical treasures, or other similar assets he in Part XIII, the text of the footnote to its finan | d for public exhibition, education                                    | i, or research in fu                    | nue statement and balance sheet works of urtherance of public service, provide, |
| ŀ   | If the organization elected, as permitted under historical treasures, or other similar assets held fo following amounts relating to these items:            | SFAS 116 (ASC 958), to report public exhibition, education, or        | rt in its revenue<br>research in furthe | statement and balance sheet works of art, rance of public service, provide the  |
|     | (i) Revenue included on Form 990, Part VIII,  |   |   |   |
|     | (ii) Assets included in Form 990, Part X  |   |   |   |
| 2   | If the organization received or held works of art, hi amounts required to be reported under SFAS 1  | storical treasures, or other simila<br>16 (ASC 958) relating to these | ar assets for finan<br>e items:         | cial gain, provide the following  |
| á   | a Revenue included on Form 990, Part VIII, line   | 1   |   |   |
| ŀ   | Assets included in Form 990, Part X   |   |   | ▶\$   |

| 3 Using the organization's accession, and other records, check any of the following that are a significant use of its cellection items (check all that apply):  a   Public exhibition   d   Content    Part III Organizations Maintaining Colle  | ections of Art, Histo                              | orical Treasures, o            | r Other Similar Ass         | sets (continued  | <u>d)</u>        |
|--|---|--|--------------------------------|-----------------------------|------------------|------------------|
| b   Scholarly research   c   Other   | <b>3</b> Using the organization's acquisition, accession, a items (check all that apply): | and other records, check a                         | ny of the following that a     | re a significant use of its | collection       |                  |
| c   Freservation for future generations   Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. So During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets   Yes   No be sold to raise funds raitive than to be maintained as part of the organization answered 'Yes' on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.  1a is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included   Yes   No bit 'Yes,' explain the arrangement in Part XIII and complete the following table:   | a Public exhibition   | <b>d</b> Loan                                      | or exchange programs           |                             |                  |                  |
| 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.  5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to fasie funds righer than to be maintained as part of the organization answered "Yes" on Form 990, Part IV.   | <b>b</b> Scholarly research   | e Other  |                                |                             |                  |                  |
| Part XIII.  5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?    Part V   Excrew and Custodial Arrangements. Complete if the organization answered 'Yes' on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.    1a   Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 21.    1a   Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 21.    1b   First   | c Preservation for future generations   | _  |                                |                             |                  |                  |
| to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes   No  |   | tions and explain how they                         | further the organization       | s exempt purpose in         |                  |                  |
| Time 9, or reported an amount on Form 990, Part X, line 21.   1a is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?   It is beginning to be a control of the intermediary for contributions or other assets not included on Form 990, Part X. Illiad   | to be sold to raise funds rather than to be ma  | aintained as part of the c                         | rganization's collection       | ?                           |                  |                  |
| on Form 990, Part X?.  | Part IV   Escrow and Custodial Arranger   line 9, or reported an amount or                | <b>nents.</b> Complete if t<br>n Form 990, Part X, | he organization an<br>line 21. | swered 'Yes' on Fo          | orm 990, Part I  | IV,              |
| b If "Yes," explain the arrangement in Part XIII and complete the following table:    Amount   | 1 a Is the organization an agent, trustee, custodia on Form 990. Part X?                  | an or other intermediary                           | for contributions or oth       | er assets not included      | ☐ Yes ☐          | No               |
| c Beginning balance. d Additions during the year. e Distributions during the year. f Ending balance. 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  |   |  |                                |                             |                  |                  |
| d Additions during the year.  e Distributions during the year.  f Ending balance.  1 Ending balance.  1 Ending balance.  1 Id  2 a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  2 a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  1 a Degration of the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII.  1 a Beginning of year balance.  a Beginning of year balance.  b Contributions.  c Net investment earnings, gains, and losses.  d Grants or scholarships.  d Grants or scholarships.  g End of year balance.  2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:  a Board designated or quasi-endowment >  b Permanent endowment >  c Temporarily restricted endowment >  b Permanent endowment funds not in the possession of the organization that are held and administered for the organization by:  (i) unrelated organizations.  (ii) related organizations.  3a(i)  b I 'Yes' on line 3a(i), are the related organizations listed as required on Schedule R?  4 Describe in Part XIII the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment.  Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property  (a) Cost or other basis (b) Cost or other basis (c) Cost or other basis (c) Accumulated depreciation basis (other)  depreciation  b Buildings.  c Leasehold improvements.  d Equipment.  G Other.  968. 968. 968. 0.0. e Other.  | •   | ·  |                                |                             | Amount           |                  |
| e Distributions during the year.  f Ending balance.  2 a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?.  Yes No b If 'Yes,' explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII.  Part V Endowment Funds. Complete if the organization answered 'Yes' on Form 990, Part IV, line 10.  1 a Beginning of year balance.  (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back of Grants or scholarships.  c Net investment earnings, gains, and losses.  d Grants or scholarships.  e Other expenditures for facilities and programs. f Administrative expenses. g End of year balance. 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment >   | c Beginning balance   |  |                                | 1с                          |                  |                  |
| f Ending balance.  | <b>d</b> Additions during the year  |  |                                | 1 d                         |                  |                  |
| 2 a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  | e Distributions during the year   |  |                                | 1 e                         |                  |                  |
| Part V   Endowment Funds. Complete if the organization answered "Yes" on Form 930, Part IV, line 10.    1 a Beginning of year balance  | f Ending balance  |  |                                | 1f                          |                  |                  |
| Part V   Endowment Funds. Complete if the organization answered 'Yes' on Form 990, Part IV, line 10.   1 a Beginning of year balance   | 2a Did the organization include an amount on Fo   | orm 990, Part X, line 21,                          | for escrow or custodial        | account liability?          | Yes              | No               |
| 1 a Beginning of year balance  | <b>b</b> If 'Yes,' explain the arrangement in Part XIII.                                  | Check here if the explan                           | nation has been provide        | ed on Part XIII             |                  |                  |
| 1 a Beginning of year balance  |   |  |                                |                             |                  |                  |
| 1 a Beginning of year balance b Contributions c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment   b Permanent endowment   c Temporarily restricted endowment   s The percentages on lines 2a, 2b, and 2c should equal 100%.  3 a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) unrelated organizations (ii) related organizations 3a(i)   | Part V Endowment Funds. Complete if   | the organization ar                                | iswered 'Yes' on Fo            | orm 990, Part IV, Ii        | ne 10.           |                  |
| b Contributions  c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance  2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment  b Permanent endowment  c Temporarily restricted endowment  c Temporarily restricted endowment  g to Temporarily restricted endowment  c Temporarily restricted endowment  g to Temporarily restricted endowment funds not in the possession of the organization that are held and administered for the organization by: (i) unrelated organizations (ii) related organizations 3a(i)   3a(ii)   3a                         |   | t year (b) Prior yea                               | r (c) Two years back           | k (d) Three years back      | (e) Four years b | ack              |
| c Net investment earnings, gains, and losses d Grants or scholarships e Other expenditures for facilities and programs f Administrative expenses g End of year balance  2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶  |   |  |                                |                             |                  |                  |
| and losses   | <b>b</b> Contributions  |  |                                |                             |                  |                  |
| e Other expenditures for facilities and programs.  f Administrative expenses. g End of year balance.  2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment    b Permanent endowment    c Temporarily restricted endowment    s The percentages on lines 2a, 2b, and 2c should equal 100%.  3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) unrelated organizations.  b If 'Yes' on line 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIII the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property (a) Cost or other basis (b) Cost or other depreciation depreciation depreciation should be Buildings.  c Leasehold improvements. d Equipment. 968. 968. 0. d Equipment. 968. 968. 0. d Equipment. 968. 968. 0.  |   |  |                                |                             |                  |                  |
| and programs.  f Administrative expenses. g End of year balance.  2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment  | <b>d</b> Grants or scholarships   |  |                                |                             |                  |                  |
| g End of year balance  |   |  |                                |                             |                  |                  |
| 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:  a Board designated or quasi-endowment  \$ b Permanent endowment  \$ c Temporarily restricted endowment  \$ The percentages on lines 2a, 2b, and 2c should equal 100%.  3 a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) unrelated organizations. (ii) related organizations.  b If 'Yes' on line 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIII the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other)  1 a Land.  b Buildings.  c Leasehold improvements. d Equipment  968. 968. 968. 0. e Other. 34,098.   |   |  |                                |                             |                  |                  |
| a Board designated or quasi-endowment ►  | 3   |  |                                |                             |                  |                  |
| b Permanent endowment   c Temporarily restricted endowment   The percentages on lines 2a, 2b, and 2c should equal 100%.  3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) unrelated organizations. (ii) related organizations.  b If 'Yes' on line 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIII the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment.  Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property (a) Cost or other basis (b) Cost or other depreciation (d) Book value depreciation  1 a Land.  b Buildings.  c Leasehold improvements. d Equipment. 968. 968. 0. e Other. 34,098. 34,098.   |   | ent year end balance (lir                          | ne 1g, column (a)) held        | as:                         |                  |                  |
| c Temporarily restricted endowment ►   |   | <u> </u>   |                                |                             |                  |                  |
| The percentages on lines 2a, 2b, and 2c should equal 100%.  3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:  (i) unrelated organizations.  (ii) related organizations.  (iii) related organizations.  (iii) related organizations.  (iv) unrelated organizations.  (iv |   |  |                                |                             |                  |                  |
| 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:  (i) unrelated organizations.  (ii) related organizations.  (ii) related organizations.  (ii) related organizations.  (iii) related organizations.  (iii) related organizations.  (iv) unrelated organizations.  (iv) related organizations.  (iv) sendowment funds.   Part VI Land, Buildings, and Equipment.  Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property  (a) Cost or other basis (b) Cost or other basis (other)  (b) Cost or other basis (other)  (c) Accumulated depreciation  (d) Book value depreciation  1 a Land.  b Buildings.  c Leasehold improvements.  d Equipment  968. 968. 0. e Other  34,098.   |   |  |                                |                             |                  |                  |
| organization by:  (i) unrelated organizations.  (ii) related organizations.  b If 'Yes' on line 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIII the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment.  Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property  (a) Cost or other basis (b) Cost or other basis (c) Accumulated depreciation  1 a Land.  b Buildings.  c Leasehold improvements.  d Equipment.  968. 968. 968. 0. e Other.  | The percentages on lines 2a, 2b, and 2c should  | equal 100%.  |                                |                             |                  |                  |
| organization by:  (i) unrelated organizations.  (ii) related organizations.  b If 'Yes' on line 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIII the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment.  Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property  (a) Cost or other basis (b) Cost or other basis (c) Accumulated depreciation  1 a Land.  b Buildings.  c Leasehold improvements.  d Equipment.  968. 968. 968. 0. e Other.  | 3a Are there endowment funds not in the possession  | n of the organization that a                       | are held and administered      | d for the                   |                  |                  |
| (ii) related organizations.  b If 'Yes' on line 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIII the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment.  Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property  (a) Cost or other basis (b) Cost or other basis (other)  1 a Land.  b Buildings.  c Leasehold improvements.  d Equipment  968. 968. 0. e Other  34,098.   | organization by:  |  |                                |                             |                  | No               |
| b If 'Yes' on line 3a(ii), are the related organizations listed as required on Schedule R?  4 Describe in Part XIII the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment.  Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property  (a) Cost or other basis (b) Cost or other basis (other)  1 a Land.  b Buildings.  c Leasehold improvements.  d Equipment.  968.  968.  0.  e Other.  | •   |  |                                |                             |                  |                  |
| 4 Describe in Part XIII the intended uses of the organization's endowment funds.  Part VI Land, Buildings, and Equipment.  Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property  (a) Cost or other basis (b) Cost or other basis (other)  1 a Land.  b Buildings.  c Leasehold improvements.  d Equipment.  968.  968.  34,098.   | •   |  |                                |                             |                  |                  |
| Part VI Land, Buildings, and Equipment.  Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property  (a) Cost or other basis (b) Cost or other basis (other)  1 a Land.  b Buildings.  c Leasehold improvements.  d Equipment.  968.  968.  34,098.   | •   | ·  |                                |                             | 3b               |                  |
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.  Description of property  (a) Cost or other basis (b) Cost or other basis (other)  1 a Land.  b Buildings.  c Leasehold improvements.  d Equipment.  e Other.  34,098.  |   |  | ent funds.                     |                             |                  |                  |
| Description of property  (a) Cost or other basis (investment)  1 a Land.  b Buildings.  c Leasehold improvements.  d Equipment.  e Other.  (a) Cost or other basis (b) Cost or other basis (other)  (b) Cost or other basis (c) Accumulated depreciation  (c) Accumulated depreciation  (d) Book value  3 4, 098.  |   |  |                                |                             |                  |                  |
| 1a Land.         b Buildings.           c Leasehold improvements.         968.         968.           e Other         34,098.         34,098.  | Complete if the organization ans  | swered 'Yes' on Fori                               | m 990, Part IV, line           | e 11a. See Form 99          | 30, Part X, line | <del>)</del> 10. |
| b Buildings.       c Leasehold improvements.         c Leasehold improvements.       968.         d Equipment.       968.         e Other.       34,098.   | Description of property   | (a) Cost or other basis (investment)               |                                |                             | (d) Book valu    | e                |
| c Leasehold improvements       968.       968.       0.         e Other       34,098.       34,098.  | <b>1 a</b> Land   |  |                                |                             |                  |                  |
| d Equipment       968       968       0         e Other       34,098       34,098  | <b>b</b> Buildings  |  |                                |                             |                  |                  |
| d Equipment       968       968       0         e Other       34,098       34,098  | c Leasehold improvements  |  |                                |                             |                  |                  |
| e Other  | •   |  | 968                            | 968                         |                  | 0.               |
|  |   |  |                                | 500.                        | 34 0             |                  |
|  |   |  |                                | <b>&gt;</b>                 |                  |                  |

BAA Schedule **D** (Form 990) 2017

| Part VII  |                             | Other Securities.                  |                     | N/A   |                            |
|---|-----------------------------|------------------------------------|---------------------|---|----------------------------|
|   |                             |                                    |                     | ), Part IV, line 11b. See Form                      |                            |
| (a) Desc  | ription of security or cate | gory (including name of security)  | (b) Book value      | (c) Method of valuation: Cost or end                | -of-year market value      |
| ` '   |                             |                                    |                     |   |                            |
|   | y-held equity interes       | its                                |                     |   |                            |
| (3) Other   |                             |                                    |                     |   |                            |
| (A)   |                             |                                    |                     |   |                            |
| (B)   |                             |                                    |                     |   |                            |
| (C)   |                             |                                    | -                   |   |                            |
| (D)<br>(E)  |                             |                                    |                     |   |                            |
| (E)   |                             |                                    |                     |   |                            |
| <u>(F)</u>  |                             |                                    |                     |   |                            |
| $\frac{(G)}{(H)}$ — — —   |                             |                                    |                     |   |                            |
| (l)   |                             |                                    | -                   |   |                            |
|   | nn (h) must saual Form (    | 90, Part X, column (B) line 12.) • |                     |   |                            |
|   |                             | - Program Related.                 |                     | N/A   |                            |
| rart viii   | Complete if the             | e organization answere             | d 'Yes' on Form 990 | ), Part IV, line 11c. See Form                      | 990, Part X, line 13.      |
|   | (a) Description of          |                                    | (b) Book value      | (c) Method of valuation: Cost or en                 |                            |
| (1)   |                             |                                    |                     |   |                            |
| (2)   |                             |                                    |                     |   |                            |
| (3)   |                             |                                    |                     |   |                            |
| (4)   |                             |                                    |                     |   |                            |
| (5)   |                             |                                    |                     |   |                            |
| (6)   |                             |                                    |                     |   |                            |
| (7)   |                             |                                    |                     |   |                            |
| (8)   |                             |                                    |                     |   |                            |
| (9)   |                             |                                    |                     |   |                            |
| (10)  |                             |                                    |                     |   |                            |
|   |                             | 90, Part X, column (B) line 13.) 🕨 |                     |   |                            |
| Part IX   | Complete if the             | e organization answered            | d 'Yes' on Form 990 | ), Part IV, line 11d. See Form                      | 990. Part X. line 15.      |
|   |                             |                                    | escription          | ,, ,  | <b>(b)</b> Book value      |
| (1)   |                             |                                    |                     |   |                            |
| (2)   |                             |                                    |                     |   |                            |
| (3)   |                             |                                    |                     |   |                            |
| <u>(4)</u><br>(5)   |                             |                                    |                     |   |                            |
| (6)   |                             |                                    |                     |   |                            |
| (7)   |                             |                                    |                     |   |                            |
| (8)   |                             |                                    |                     |   |                            |
| (9)   |                             |                                    |                     |   |                            |
| (10)  |                             |                                    |                     |   |                            |
| Total. (Co  | lumn (b) must equa          | ıl Form 990, Part X, column (      | (B) line 15.)       |   | >                          |
| Part X  | Other Liabilitie            | es.                                |                     |   | _                          |
|   |                             |                                    |                     | le or 11f. See Form 990, Part X, line 2             | 5                          |
| (1) Fodo  | ral income taxes            | tion of liability                  | (b) Book value      |   |                            |
|   | RUED PTO                    |                                    | 29                  | 2   |                            |
|   | ANT DEPOSITS                | - SUBLET                           | 2,03                |   |                            |
|   |                             | RDS                                | 90                  |   |                            |
| (4) TOT   |                             |                                    |                     |   |                            |
| (4) TOT<br>(5)  | THE CHARLE CH               |                                    |                     |   |                            |
|   | THE CREDIT CR               |                                    |                     |   |                            |
| (5)<br>(6)<br>(7)   | THE CITED IT OF             |                                    |                     |   |                            |
| (5)<br>(6)<br>(7)<br>(8)  | THE CHILDTI CH              |                                    |                     |   |                            |
| (5)<br>(6)<br>(7)<br>(8)<br>(9)                                   | THE CREDIT CA               |                                    |                     |   |                            |
| (5)<br>(6)<br>(7)<br>(8)<br>(9)<br>(10)                           | THE CREDIT CIT              |                                    |                     |   |                            |
| (5)<br>(6)<br>(7)<br>(8)<br>(9)<br>(10)<br>(11)                   |                             |                                    |                     |   |                            |
| (5)<br>(6)<br>(7)<br>(8)<br>(9)<br>(10)<br>(11)<br>Total. (Column | nn (b) must equal Form 9    | 90, Part X, column (B) line 25.)   |                     | 5. nancial statements that reports the organization | 's liability for upportain |

| Scriedule D (FOITH 990) 2017 THE MOSAIC PROJECT  | 94-33672      | 263 Page <b>4</b>                       |
|--|---------------|---|
| Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per  | Return.       |   |
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.  |               | 1 100 716                               |
| 1 Total revenue, gains, and other support per audited financial statements   | 1             | 1,422,746.                              |
| 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:  |               |   |
| a Net unrealized gains (losses) on investments.  | _             |   |
| b Donated services and use of facilities   | _             |   |
| c Recoveries of prior year grants  | <u> </u>      |   |
| d Other (Describe in Part XIII.) SEE PART XIII 2d 41,26  e Add lines 2a through 2d   | 2e            | 41,263.                                 |
| 3 Subtract line 2e from line 1.  |               | 1,381,483.                              |
| 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:   |               | 1,301,403.                              |
| a Investment expenses not included on Form 990, Part VIII, line 7b   |               |   |
| b Other (Describe in Part XIII.) 4b  |               |   |
| c Add lines <b>4a</b> and <b>4b</b>  | 4c            |   |
| 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.).   |               | 1,381,483.                              |
| Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per   |               |   |
| Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.  |               | -                                       |
| 1 Total expenses and losses per audited financial statements   | 1             | 1,023,950.                              |
| 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:  |               | 1,023,330.                              |
| a Donated services and use of facilities   |               |   |
| b Prior year adjustments 2b  |               |   |
|  |               |   |
| c Other losses. 2c d Other (Describe in Part XIII.) SEE PART XIII 2d 41,26   | 3.            |   |
| e Add lines 2a through 2d.   | 2e            | 41,263.                                 |
| 3 Subtract line 2e from line 1   | 3             | 982,687.                                |
| 4 Amounts included on Form 990, Part IX, line 25, but not on line 1:   |               | , |
| a Investment expenses not included on Form 990, Part VIII, line 7b   |               |   |
| b Other (Describe in Part XIII.) 4b  |               |   |
| c Add lines 4a and 4b.   |               |   |
| 5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).  | 5             | 982,687.                                |
| Part XIII Supplemental Information.  |               |   |
| Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; I ine 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a | Part V,       | al information                          |
| ine 4, Fart X, line 2, Fart XI, lines 20 and 40, and Fart XII, lines 20 and 40. Also complete this part to provide a   | arry addition | ai iiiioiiiiatioii.                     |
|  |               |   |
| SCHEDULE D, PART XI, LINE 2D   |               |   |
| OTHER REVENUE INCLUDED IN F/S BUT NOT INCLUDED ON FORM 990   |               |   |
| EUNDDATCING EVDENCEC   | ÷             | 26 220                                  |
| FUNDRAISING EXPENSESIN-KIND SERVICES   | Ş             | 26,239.<br>15,024.                      |
|  | TAL \$        | 41,263.                                 |
|  | <del></del>   |   |
| SCHEDULE D, PART XII, LINE 2D  |               |   |
| OTHER EXPENSES AND LOSSES PER AUDITED F/S  |               |   |
| · · · · · · · · · · · · · · · · · · ·  |               |   |
| FUNDRAISING EXPENSES   | \$            | 26,239.                                 |
| IN-KIND SERVICES   |               | 15,024.                                 |
| TC   | OTAL \$       | 41,263.                                 |
|  |               |   |

BAA Schedule **D** (Form 990) 2017

#### SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

## Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered 'Yes' on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest instructions.

OMB No. 1545-0047

2017

Open to Public Inspection

Employer identification number

94-3367263 THE MOSAIC PROJECT **Fundraising Activities.** Complete if the organization answered 'Yes' on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. X Mail solicitations e X Solicitation of non-government grants X Solicitation of government grants Internet and email solicitations Phone solicitations Special fundraising events X In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key **b** If 'Yes,' list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (vi) Amount paid to (iii) Did fundraiser (i) Name and address of individual (iv) Gross receipts (or retained by) (ii) Activity (or retained by) or entity (fundraiser) have custody or control of contributions? from activity fundraiser listed in organization column (i) Yes No 1 2 3 5 6 7 9 10 Total. 0. List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

|                            |       | G (Form 990 or 990-EZ) 2017 THE MOS  Fundraising Events. Complete if t                                |   | oswarad 'Vas' an Es                                 | 94-336                             |  |
|----------------------------|-------|---|---|---|------------------------------------|--|
| Par                        | ( II  | more than \$15,000 of fundraising<br>List events with gross receipts gre                              | event contributions                       | s and gross income                                  | on Form 990-EZ,                    | lines 1 and 6b.  |
| R                          |       |   | (a) Event #1  FUNDRAISING BR (event type) | (b) Event #2  CONCERT/AUCTIO (event type)           | (c) Other events  1 (total number) | (d) Total events<br>(add column (a)<br>through column (c)) |
| R<br>E<br>V<br>E<br>N<br>U | 1     | Gross receipts  | 103,934.                                  | 57,692.   | 37,921.                            | 199,547.   |
| Ĕ                          | 2     | Less: Contributions   |   |   |                                    |  |
|                            | 3     | Gross income (line 1 minus line 2)  | 103,934.                                  | 57,692.   | 37,921.                            | 199,547.   |
|                            | 4     | Cash prizes   |   |   |                                    |  |
| D                          | 5     | Noncash prizes  |   |   |                                    |  |
| R<br>E<br>C<br>T           | 6     | Rent/facility costs   |   |   |                                    |  |
|                            | 7     | Food and beverages  |   |   |                                    |  |
| EXPENSES                   | 8     | Entertainment   |   |   |                                    |  |
| N<br>S<br>E                | 9     | Other direct expenses   | 13,435.                                   | 5,603.  | 7,201.                             | 26,239.  |
|                            | 11    | Direct expense summary. Add lines 4 thro<br>Net income summary. Subtract line 10 fro                  | om line 3, column (d)                     |   | ▶                                  | 26,239.<br>173,308.  |
| Par                        | t III | <b>Gaming.</b> Complete if the organiza \$15,000 on Form 990-EZ, line 6a.                             | tion answered 'Yes                        | s' on Form 990, Par                                 | t IV, line 19, or rep              | ported more than   |
| R<br>E<br>V<br>E<br>N<br>U |       |   | (a) Bingo                                 | (b) Pull tabs/instant<br>bingo/progressive<br>bingo | (c) Other gaming                   | (d) Total gaming<br>(add column (a)<br>through column (c)) |
| N<br>U<br>E                | 1     | Gross revenue   |   |   |                                    |  |
|                            |       |   |   |   |                                    |  |
| E<br>D X<br>I P            | 2     | Cash prizes   |   |   |                                    |  |
| RF                         | 3     | Noncash prizes  |   |   |                                    |  |
| E N<br>C S<br>T E<br>S     | 4     | Rent/facility costs   |   |   |                                    |  |
|                            | 5     | Other direct expenses   |   |   |                                    |  |
|                            | 6     | Volunteer labor   | Yes % No                                  | Yes% No   | Yes% No                            |  |
|                            | 7     | Direct expense summary. Add lines 2 thro  | ough 5 in column (d)                      |   |                                    |  |
|                            | 8     | Net gaming income summary. Subtract lii   | ne 7 from line 1, colum                   | nn (d)  | <b>&gt;</b>                        |  |
|                            |       | er the state(s) in which the organization co  |   |   |                                    |  |
|                            | ls th | re the state(s) in which the organization conee organization licensed to conduct gaming lo,' explain: |   |   |                                    | Yes No   |

**b** If 'Yes,' explain:

10 a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?.....

| Sche | edule G (Form 990 or 990-EZ) 2017 THE MOSAIC PROJECT   | 4-3367                | 263                | Page 3      |
|------|--|-----------------------|--------------------|-------------|
| 11   | Does the organization conduct gaming activities with nonmembers?   |                       | Yes                | No          |
| 12   | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?   |                       | Yes                | □ No        |
|      |  | 1 1                   |                    |             |
|      | Indicate the percentage of gaming activity conducted in:   |                       |                    | 0           |
|      | a The organization's facility  |                       |                    | %           |
|      | <b>b</b> An outside facility   |                       |                    | %           |
| 14   | Enter the name and address of the person who prepares the organization's gaming/special events books and record  | S:                    |                    |             |
|      | Name ►   |                       | . – – – -          |             |
|      | Address ►  |                       |                    |             |
| ı    | a Does the organization have a contract with a third party from whom the organization receives gaming reven b If 'Yes,' enter the amount of gaming revenue received by the organization ▶ \$ and to gaming revenue retained by the third party ▶ \$ c If 'Yes,' enter name and address of the third party: | he amoun              | t                  | No          |
|      | Name ►Address ►  |                       |                    | ۱<br>ا<br>ا |
| 16   | Gaming manager information:  |                       |                    |             |
|      | Name ►   |                       |                    |             |
|      | Gaming manager compensation ► \$   |                       |                    |             |
|      | Description of services provided ►   |                       |                    |             |
|      | ☐ Director/officer ☐ Employee ☐ Independent contractor   |                       |                    |             |
| 17   | Mandatory distributions:   |                       |                    |             |
|      | - In the examination required under state low to make charitable distributions from the coming proceeds to rate in the   |                       |                    |             |
| •    | <b>a</b> Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?  |                       | Yes                | No          |
| 1    | <b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in  | the                   |                    |             |
|      | organization's own exempt activities during the tax year ► \$  |                       |                    |             |
| Pai  | <b>Supplemental Information.</b> Provide the explanations required by Part I, line 2b, co and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide ar information. See instructions.   | lumns (<br>ny additio | iii) and (<br>onal | v);         |
|      |  |                       |                    |             |
|      |  |                       |                    |             |
|      |  |                       |                    |             |
|      |  |                       |                    |             |
|      |  |                       |                    |             |
|      |  |                       |                    |             |
|      |  |                       |                    |             |
|      |  |                       |                    |             |
|      |  |                       |                    |             |
|      |  |                       |                    |             |
|      |  |                       |                    |             |

#### **SCHEDULE L** (Form 990 or 990-EZ)

### **Transactions With Interested Persons**

► Complete if the organization answered 'Yes' on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open To Public Inspection

94-3367263

Department of the Treasury Internal Revenue Service Name of the organization

THE MOSAIC PROJECT

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

| Part I       | Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered 'Yes' on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. |  |                                |     |         |  |  |  |  |
|--------------|---|--|--------------------------------|-----|---------|--|--|--|--|
| 1            | (a) Name of disqualified person   | (b) Relationship between disqualified          | (c) Description of transaction |     | rected? |  |  |  |  |
| •            | (a) Name of disqualified person   | person and organization                        | (c) Bescription of transaction | Yes | No      |  |  |  |  |
| (1)          |   |  |                                |     |         |  |  |  |  |
| (2)          |   |  |                                |     |         |  |  |  |  |
| (3)          |   |  |                                |     |         |  |  |  |  |
| (4)          |   |  |                                |     |         |  |  |  |  |
| (5)          |   |  |                                |     |         |  |  |  |  |
| (6)          |   |  |                                |     |         |  |  |  |  |
| <b>2</b> Ent | ter the amount of tax incurred by   | y the organization managers or disqualified pe | ersons during the year under   |     |         |  |  |  |  |

section 4958. 

#### Loans to and/or From Interested Persons.

Complete if the organization answered 'Yes' on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of loan | (d) Loa<br>fror<br>organi | an to or<br>n the<br>ization? | <b>(e)</b> Original principal amount | (f) Balance due | <b>(g)</b> In ( | default? | (h) Ap<br>by bo<br>comm | proved<br>ard or<br>nittee? | (i) Wi | ritten<br>nent? |
|-------------------------------|------------------------------------|---------------------|---------------------------|-------------------------------|--------------------------------------|-----------------|-----------------|----------|-------------------------|-----------------------------|--------|-----------------|
|                               |                                    |                     | То                        | From                          |                                      |                 | Yes             | No       | Yes                     | No                          | Yes    | No              |
| (1)                           |                                    |                     |                           |                               |                                      |                 |                 |          |                         |                             |        |                 |
| (2)                           |                                    |                     |                           |                               |                                      |                 |                 |          |                         |                             |        |                 |
| (3)                           |                                    |                     |                           |                               |                                      |                 |                 |          |                         |                             |        |                 |
| (4)                           |                                    |                     |                           |                               |                                      |                 |                 |          |                         |                             |        |                 |
| (5)                           |                                    |                     |                           |                               |                                      |                 |                 |          |                         |                             |        |                 |
| (6)                           |                                    |                     |                           |                               |                                      |                 |                 |          |                         |                             |        |                 |
| (7)                           |                                    |                     |                           |                               |                                      |                 |                 |          |                         |                             |        |                 |
| (8)                           |                                    |                     |                           |                               |                                      |                 |                 |          |                         |                             |        |                 |
| (9)                           |                                    |                     |                           |                               |                                      |                 |                 |          |                         |                             |        |                 |
| (10)                          |                                    |                     |                           |                               |                                      |                 |                 |          |                         |                             |        |                 |
| Total                         |                                    |                     |                           |                               |                                      |                 |                 |          |                         |                             |        |                 |

#### Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 27.

|      | (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
|------|-------------------------------|---|--------------------------|------------------------|---------------------------|
| (1)  |                               |   |                          |                        |                           |
| (2)  |                               |   |                          |                        |                           |
| (3)  |                               |   |                          |                        |                           |
| (4)  |                               |   |                          |                        |                           |
| (5)  |                               |   |                          |                        |                           |
| (6)  |                               |   |                          |                        |                           |
| (7)  |                               |   |                          |                        |                           |
| (8)  |                               |   |                          |                        |                           |
| (9)  | •                             | _   |                          |                        |                           |
| (10) |                               |   |                          |                        |                           |

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2017

## Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered 'Yes' on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction |     | aring of zation's nues? |
|-------------------------------|---|---------------------------|--------------------------------|-----|-------------------------|
|                               |   |                           |                                | Yes | No                      |
| (1) LARA MENDEL, CO-FOUNDER   | EXECUTIVE DIR.  | 51,271.                   | PAID ANNUALLY, W-2             |     | X                       |
| (2)                           |   |                           |                                |     |                         |
| (3)                           |   |                           |                                |     |                         |
| (4)                           |   |                           |                                |     |                         |
| (5)                           |   |                           |                                |     |                         |
| (6)                           |   |                           |                                |     |                         |
| (7)                           |   |                           |                                |     |                         |
| (8)                           |   |                           |                                |     |                         |
| (9)                           |   |                           |                                |     |                         |
| (10)                          |   |                           |                                |     |                         |

### Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

### **SUPPLEMENTAL INFORMATION**

LARA MENDEL, CO-FOUNDER & EXECUTIVE DIRECTOR (ED) OF THE MOSAIC PROJECT (TMP) GOT PAID AN AMOUNT OF \$51,271 PER YEAR IN 2017 FOR HER JOB IN THE ROLE OF ED OF TMP.

# SCHEDULE M (Form 990)

Name of the organization

**Noncash Contributions** 

► Complete if the organizations answered 'Yes' on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service ► Go to www.irs

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2017

Open to Public Inspection

Employer identification number

| TH | THE MOSAIC PROJECT 94-3367263   |                               |   |   |  |  |  |
|----|---|-------------------------------|---|---|--|--|--|
| Pa | rt I Types of Property  | _                             |   |   |  |  |  |
|    |   | (a)<br>Check if<br>applicable | (b)<br>Number of<br>contributions or<br>items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d)<br>Method of determining<br>noncash contribution amounts |  |  |
| 1  | Art – Works of art  |                               |   |   |  |  |  |
| 2  | Art – Historical treasures  |                               |   |   |  |  |  |
| 3  | Art — Fractional interests  |                               |   |   |  |  |  |
| 4  | Books and publications  |                               |   |   |  |  |  |
| 5  | Clothing and household goods  |                               |   |   |  |  |  |
| 6  | Cars and other vehicles   |                               | 1   | 3,300.  | FMV  |  |  |
| 7  | Boats and planes  |                               |   |   |  |  |  |
| 8  | Intellectual property   |                               |   |   |  |  |  |
| 9  | Securities — Publicly traded  |                               |   |   |  |  |  |
| 10 | Securities - Closely held stock   |                               |   |   |  |  |  |
| 11 | Securities - Partnership, LLC, or trust interests .   |                               |   |   |  |  |  |
| 12 | Securities - Miscellaneous  |                               |   |   |  |  |  |
| 13 | Qualified conservation contribution – Historic structures   |                               |   |   |  |  |  |
| 14 | Qualified conservation contribution — Other   |                               |   |   |  |  |  |
| 15 | Real estate – Residential   |                               |   |   |  |  |  |
| 16 | Real estate – Commercial  |                               |   |   |  |  |  |
| 17 | Real estate – Other   |                               |   |   |  |  |  |
| 18 | Collectibles  |                               |   |   |  |  |  |
| 19 | Food inventory  |                               | 5   | 670.  | FMV  |  |  |
| 20 | Drugs and medical supplies  |                               |   |   |  |  |  |
| 21 | Taxidermy   |                               |   |   |  |  |  |
| 22 | Historical artifacts.   |                               |   |   |  |  |  |
| 23 | Scientific specimens  |                               |   |   |  |  |  |
| 24 | Archeological artifacts   |                               |   |   |  |  |  |
| 25 | Other ► (GIFT_ITEMS)  |                               | 7   | 1,780.  | FMV  |  |  |
| 26 | Other ► (SUPPLIES )   |                               | 1   | 2,433.  | 1  |  |  |
| 27 | Other ► (GIFT CARDS)  |                               | 68  | 22,466.   | FMV  |  |  |
| 28 | Other ► ( )   |                               |   |   |  |  |  |
| 29 | Number of Forms 8283 received by the organization organization completed Form 8283, Part IV, Done |                               |   |   | 29   |  |  |

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2017)

No

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

BAA TEEA4602L 08/10/17 Schedule M (Form 990) (2017)

### **SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 2017

Open to Public Inspection

THE MOSAIC PROJECT

Employer identification number 94-3367263

#### FORM 990, PART III, LINE 1 - ORGANIZATION MISSION

WE WORK TOWARD A PEACEFUL FUTURE BY UNITING CHILDREN OF DIVERSE BACKGROUNDS. PROVIDING THEM WITH ESSENTIAL COMMUNITY BUILDING SKILLS, AND EMPOWERING THEM TO BECOME PEACEMAKERS. OUR COMPLEMENTARY WORK WITH YOUTH AND ADULTS NOT ONLY SUPPORTS OUR YOUNGEST PEACEMAKERS, BUT ALSO ENABLES US TO REACH WIDER COMMUNITIES THROUGH SCHOOLS, COMMUNITY-BASED ORGANIZATIONS, AND THE WORKPLACE. TOGETHER, WE CREATE MICROCOSMS OF THE JUST, DIVERSE, INCLUSIVE WORLD WE ENVISION, DEMONSTRATE THAT PEACE IS POSSIBLE, AND INSPIRE ACTION.

#### FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

THE OUTDOOR SCHOOL: OUR PRINCIPAL PROGRAM IS OUR UNIQUE HUMAN-RELATIONS OUTDOOR SCHOOL. THIS DYNAMIC 4-NIGHT, 5-DAY EXPERIENCE FOR FOURTH AND FIFTH GRADERS IS OFFERED DURING THE SCHOOL WEEK. THREE CLASSES FROM SCHOOLS THAT DIFFER MARKEDLY IN SOCIOECONOMIC, RACIAL, AND ETHNIC MAKE-UP PARTICIPATE IN THE PROGRAM TOGETHER, GIVING THE STUDENTS THE OPPORTUNITY TO EXPERIENCE FIRSTHAND A DIVERSE SETTING IN WHICH ALL ARE WELCOMED AND RESPECTED. WHILE TYPICAL OUTDOOR SCHOOLS FOCUS ON ENVIRONMENTAL SCIENCE, OURS ADDRESSES ISSUES OF DIFFERENCE AND BUILDS SELF-ESTEEM AND COMMUNITY. OUR STUDENTS NEVER FORGET THIS INSPIRING LEARNING EXPERIENCE. WE REACH THEM BEFORE NEGATIVE ATTITUDES SURROUNDING DIFFERENCE BECOME ENTRENCHED AND WE ENABLE THEM TO LIVE WITH, LEARN FROM, AND BEFRIEND OTHERS WITH WHOM THEY WOULD NOT ORDINARILY INTERACT. TOGETHER IN A BEAUTIFUL, NATURAL SETTING, THEY BEGIN TO RECOGNIZE THEIR COMMONALITIES AND GAIN RESPECT AND APPRECIATION FOR THE UNIQUENESS OF ALL INDIVIDUALS, INCLUDING THEMSELVES. THEY ARE ENCOURAGED TO OVERCOME IGNORANCE AND INSECURITIES WHICH CAN LEAD TO FEAR OF DIFFERENCE, PREJUDICE, DISCRIMINATION, HATRED, AND VIOLENCE. WE PROVIDE OUR STUDENTS WITH THE PROFOUND, PERSONAL EXPERIENCE OF BUILDING AN INCLUSIVE, EGALITARIAN COMMUNITY ACROSS RACE, CULTURE, AND CLASS

#### FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

LIVES. THE PARTNER TEACHERS INSTITUTE TURNS THE OUTDOOR SCHOOL INTO A PROFESSIONAL DEVELOPMENT RETREAT FOR OUR PARTNER TEACHERS. WE PROVIDE WORKSHOPS EACH DAY TO GIVE THEM THE OPPORTUNITY TO ENGAGE MORE DEEPLY WITH THE THEMES, MUSIC, AND MEMORABLE MOSAIC MOMENTS THEIR STUDENTS EXPERIENCE AND TO HELP THEM TO REINFORCE MOSAIC LESSONS BACK IN THEIR CLASSROOMS. WE BUILD A SUPPORT NETWORK AMONG OUR PARTNER TEACHERS THROUGH WHICH THEY CAN EXCHANGE IDEAS AND PLAN JOINT PROJECTS THROUGHOUT THE SCHOOL YEAR.

IN 2017, THROUGH OUR PROGRAMS, WE RAN 11 OUTDOOR SCHOOL SESSIONS SERVING 972 4TH & 5TH GRADERS FROM 24 DIFFERENT BAY AREA ELEMENTARY SCHOOLS.

#### FORM 990. PART III. LINE 4B - PROGRAM SERVICE ACCOMPLISHMENTS

YOUTH LEADERSHIP PROJECT: WE OFFER LEADERSHIP TRAINING FOR HIGH-SCHOOL AND COLLEGE AGED STUDENTS WHO SERVE AS MENTORS FOR THE 4TH AND 5TH GRADERS AT OUR OUTDOOR SCHOOL. THE PROJECT'S CURRICULUM ADDRESSES ISSUES OF DIFFERENCE WHILE BUILDING LEADERSHIP SKILLS. YOUTH LEADERS UNDERGO EXTENSIVE TRAINING PRIOR TO ARRIVING AT THE OUTDOOR SCHOOL. ONCE THERE, THE TRAINING CONTINUES AS THEY SERVE AS CABIN LEADERS FOR A SESSION, PUTTING THEORY INTO PRACTICE. WE OFFER THE YOUTH OPPORTUNITIES TO PARTICIPATE IN EVENTS YEAR-ROUND, INCLUDING DISCUSSIONS, WORKSHOPS, GUEST LECTURES, GAME DAYS, FIELD TRIPS, AND SERVICE LEARNING PROJECTS. THE PROJECT ENCOURAGES THE GROWTH OF A VIBRANT CROSS-CULTURAL COMMUNITY OF YOUTH THROUGHOUT THE BAY AREA.

#### • FALL 2017 YOUTH LEADERS:

IN ADDITION TO A WONDERFUL COHORT OF YOUTH LEADERS THIS FALL, WE ALSO HAD FOUR EXTRAORDINARY

INTERNS FOR THE WHOLE SEASON. THEY HELPED MAYBE OUR TRANSITION TO THE NEW SITE AS SMOOTH AS POSSIBLE. INTERNS AND YOUTH LEADERS HAVE BEEN VOLUNTEERING IN THE OFFICE

#### FORM 990, PART III, LINE 4B - PROGRAM SERVICE ACCOMPLISHMENTS

THIS FALL AS WELL.

#### • YOUTH LEADER RECRUITMENT:

WE WERE ESPECIALLY SHORT OF MALE YOUTH LEADERS THIS FALL, SO WILL FOCUS ON RECRUITING MANY

MORE FOR THE SPRING. SEND FABULOUS YOUNG MEN OUR WAY. THE NEXT TRAINING IS THE WEEKEND OF MARCH 23-25.

FOR MORE INFO AND TO APPLY, VISIT

WWW.MOSAICPROJECT.ORG/GETINVOLVED/BE-A-YOUTH-LEADER.

#### • YOUTH BOARD:

THE NEW YOUTH BOARD FOR 2018 WAS CHOSEN. THEY ARE HELPING WITH PLANNING AND EXECUTING MONTHLY FAM FRIDAYS FOR 2018.

#### • CHILDREN'S BOARD:

CHRISTABEL, THIS YEAR'S AMERICORPS VOLUNTEER, ALONG WITH TWO FABULOUS YOUTH LEADERS, ARE REACHING OUT TO POTENTIAL NEW CHILDREN'S BOARD MEMBERS FOR 2018.

IN 2017, THROUGH OUR PROGRAMS, WE SERVED 35 FAMILIES THROUGH OUR FAMILY CAMP.

#### FORM 990, PART III, LINE 4C - PROGRAM SERVICE ACCOMPLISHMENTS

THE MOSAIC CONSULTING PROJECT (MCP): TOGETHER, WE CREATE AN ENVIRONMENT THAT FOSTERS MUTUAL RESPECT, CONNECTION, AND A CELEBRATION OF DIFFERENCES AND THAT MOTIVATES ALL MEMBERS TO ACHIEVE AT THEIR HIGHEST POTENTIAL. MOSAIC CONSULTING PROJECT TRAININGS UTILIZE EXPERIMENTAL, DYNAMIC ACTIVITIES TO EXPLORE DIFFERENCES AND BUILD COMMUNITY. OUR FOCUS ON EMPATHY, APPRECIATION OF DIFFERENCES, ASSERTIVENESS, TEAM BUILDING, AND CONFLICT RESOLUTION CREATES A MORE ENGAGED, EFFECTIVE WORKFORCE AND A MORE INCLUSIVE

#### FORM 990, PART III, LINE 4C - PROGRAM SERVICE ACCOMPLISHMENTS

WORKPLACE CULTURE.

MCP TRAININGS COMPLETED BETWEEN THE AUGUST MEETING AND TODAY:

- SAN FRANCISCO DEPARTMENT OF HEALTH BRIDGE HIV: WE DID TWO HALF-DAY TRAININGS IN LATE AUGUST.
- OAKLAND TECHNOLOGY HIGH SCHOOL: WE DID A DAY-LONG TRAINING FOR THEIR FRESHMAN AS WELL AS A HALF-DAY TRAINING FOR OVER 45 STUDENTS IN THE NEW "RACE, POLICY AND LAW" ACADEMY IN OCTOBER.
- UC SANTA CRUZ: WE DID STUDENT LEADER (RA) TRAININGS FOR FOUR COLLEGES AND FRESHMEN TRAININGS FOR TWO COLLEGES IN SEPTEMBER.
- D-TECH: WE DID A 2-DAY RETREAT FOR DESIGN TECH'S 130 10TH GRADERS AT THE FELTON SITE AT THE END OF THE FALL SEASON.
- PSYCHOTHERAPY INSTITUTE: WE DID AN ALL-DAY TRAINING FOR THEIR POST GRADUATE "STAFF THERAPISTS" ON DECEMBER 2ND.

IN 2017, THROUGH OUR PROGRAMS, WE SERVED 1,524 ADULTS THROUGH OUR PROFESSIONAL DEVELOPMENT PROGRAMS FOR TEACHERS & THROUGH THE MOSAIC CONSULTING PROJECT.

#### FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION

IN-SCHOOL PROJECT: IN ORDER TO DEEPEN AND SUSTAIN THE IMPACT OF THE MOSAIC PROJECT'S OUTDOOR SCHOOL, WE OFFER THE MOSAIC IN-SCHOOL PROJECT(ISP) FOR OUR PARTNER SCHOOLS. THROUGH THE ISP, WE COLLABORATE WITH STUDENT LEADERS, EDUCATORS, AND FAMILIES TO BUILD EQUITABLE, HEALTHY CLASSROOM AND SCHOOL COMMUNITIES.

WE DID A FEW IN-SCHOOL PROGRAMS BEFORE THE SEASON STARTED AND HAVE COMPLETED THE REMAINING SCHOOL ASSEMBLIES & IN CLASS PROGRAMS DURING THE FINAL WEEKS OF SCHOOL. WE WILL START AGAIN IN LATE AUGUST.

#### FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICES DESCRIPTION

IN 2017, THROUGH OUR PROGRAMS, WE SERVED 2,417 KINDERGARTEN TO 5TH GRADE STUDENTS THROUGH OUR IN-SCHOOL PROJECT.

#### FORM 990, PART VI, LINE 2 - BUSINESS OR FAMILY RELATIONSHIP OF OFFICERS, DIRECTORS, ETC.

LARA MENDEL, CO-FOUNDER & EXECUTIVE DIRECTOR AND BRIAN LOWE, CHIEF OPERATING OFFICER OF THE MOSAIC PROJECT (TMP) ARE MARRIED TO EACH OTHER.

#### FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

THE TAX RETURN IS PREPARED BY AN OUTSIDE ACCOUNTING FIRM. AFTER COMPLETION OF SAID RETURNS, THE ORGANIZATION IS SENT A DRAFT OF THE TAX RETURNS TO BE REVIEWED AND EXAMINED. THE ORGANIZATION MAKES COPIES OF THE RETURNS AND DISTRIBUTES TO THOSE INDIVIDUALS CHARGED WITH GOVERNANCE. THOSE INDIVIDUALS AT THAT TIME CAN REVIEW AND IF APPLICABLE DISCUSS ANY LINE ITEMS IN THE RETURN WITH THE ACCOUNTANT WHO HAS PREPARED THE RETURN. IF ALL ITEMS ARE FOUND TO BE ACCEPTABLE, AN AUTHORIZATION IS SIGNED AND PROVIDED TO AUTHORIZE THE OUTSIDE ACCOUNTING FIRM TO PROCESS, SIGN AND PROVIDE COPIES OF THE RETURNS TO BE FILED (PAPER OR ELECTRONICALLY) WITH THE DESIGNATED GOVERNMENTAL AGENCIES. THE TAX RETURNS ARE THEN SIGNED BY THE ORGANIZATION, STAMPED AND MAILED WITH CERTIFIED RETURN RECEIPT OR THE SIGNED FORM 8879 IS PROVIDED TO THE OUTSIDE ACCOUNTING FIRM ALLOWING ELECTRONIC FILING.

FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS

ANNUALLY ALL MEMBERS OF THE BOARD OF DIRECTORS/KEY EMPLOYEES COMPLETE A DISCLOSURE

FORM WHEREIN THEY REPORT ANY POSSIBLE CONFLICT OF INTEREST. THIS FORM IS KEPT ON

FILE BY THE ORGANIZATION AND IS REVIEWED PERIODICALLY.

FORM 990, PART VI, LINE 15A - COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT

MEMBERS OF THE BOARD OF DIRECTORS REVIEW THE COMPENSATION OF ALL HIGH-LEVEL

PERSONNEL PERIODICALLY IN ACCORDANCE WITH IRS RULES AND REGULATIONS. EFFORTS ARE

# FORM 990, PART VI, LINE 15A - COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT (CON

MADE TO SECURE COMPENSATION DATA FROM INDUSTRY SOURCES IN ORDER TO DETERMINE

COMPETITIVENESS AND APPROPRIATENESS OF SALARIES. EVERY EFFORT IS MADE TO ENSURE THAT

THE PROCESS IS THOROUGH AND TRANSPARENT IN ACCORDANCE WITH IRS GUIDELINES AND THE

ORGANIZATION'S POLICIES AND PROCEDURES.

FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCESS - OFFICERS & KEY EMPLOYEES

THE FINANCE/HR COMMITTEE REVIEWS NONPROFIT SURVEYS EVERY 2-3 YEARS. MANAGEMENT HAS

CONCLUDED THAT EMPLOYEES ARE NOT YET COMPENSATED AT MARKET RATE.

FORM 990, PART VI, LINE 18 - EXPLANATION OF OTHER MEANS FORMS AVAILABLE FOR PUBLIC INSPECTION
FEDERAL TAX RETURNS ARE AVAILABLE AT GUIDESTAR.ORG.&
WWW.MOSAICPROJECT.ORG/ABOUT/PEOPLE/BOARD/GOVERNANCE.

#### FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

ALL OF THE ORGANIZATION'S GOVERNING DOCUMENTS, FINANCIAL STATEMENTS AND OTHER LEGAL FILINGS ARE MAINTAINED IN A SECURE ENVIRONMENT AND HELD AVAILABLE FOR INSPECTION BY TAX AUTHORITIES AND THE GENERAL PUBLIC.

TAX RETURNS ARE AVAILABLE FOR A PHYSICAL INSPECTION AT THE ORGANIZATION'S OFFICE AND ON THE ORGANIZATION'S WEBSITE.

# Form **8868**

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

►Information about Form 8868 and its instructions is at www.irs.gov/form8868.

OMB No. 1545-1709

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile, click on Charities & Non-Profits, and click on e-file for Charities and Non-Profits.

| ^ · · · · · · · · · · · · · · · · · · ·  | 6 Manth Catanaian of Time Only sub-   | mait ariain                 | al (na agrica nagdad)                                    |                             |                   |
|--|---|-----------------------------|--|-----------------------------|-------------------|
|  | c 6-Month Extension of Time. Only subj  |                             | , , ,  | no DEMICO and b             | words was sale    |
| use Form 70  | ions required to file an income tax return other th<br>204 to request an extension of time to file income   | an Form 99<br>e tax returns | 50-1 (including 1120-C filers), partnersnip              | ps, REMICS, and t           | rusts must        |
|  | ·   |                             | Enter filer's identi                                     |                             |                   |
| _  | Name of exempt organization or other filer, see instructions.   |                             |  | Employer identification     | n number (EIN) or |
| Type or<br>print   |   |                             |  |                             |                   |
|  | THE MOSAIC PROJECT  |                             |  | 94-3367263                  |                   |
| File by the<br>due date for  | Number, street, and room or suite number. If a P.O. box, see in   | nstructions.                |  | Social security number      | er (55IV)         |
| filing your<br>return. See   | 478 SANTA CLARA AVENUE #200 City, town or post office, state, and ZIP code. For a foreign add   | trace can inetri            | uetions  |                             | _                 |
| nstructions.   |   | 11635, 366 1115111          | ictions.   |                             |                   |
|  | OAKLAND, CA 94610   |                             |  |                             |                   |
| Enter the Re   | eturn Code for the return that this application is f  | or (file a se               | parate application for each return)                      |                             | 01                |
| Application<br>Is For  |   | Return<br>Code              | Application<br>Is For                                    |                             | Return<br>Code    |
| Form 990 or Form 990-EZ Form 990-BL  |   | 01                          | Form 990-T (corporation)                                 |                             | 07                |
| Form 990-B   | L   | 02                          | Form 1041-A  |                             | 08                |
| Form 4720 (i   | ndividual)  | 03                          | Form 4720 (other than individual)                        |                             | 09                |
| Form 990-P   | F   | 04                          | Form 5227  |                             | 10                |
| Form 990-T   | (section 401(a) or 408(a) trust)  | 05                          | Form 6069  |                             | 11                |
| Form 990-T   | (trust other than above)  | 06                          | Form 8870  |                             | 12                |
| <ul><li>If the org</li><li>If this is check the</li></ul>  | ne No. ► 510-452-3377  ganization does not have an office or place of but for a Group Return, enter the organization's four blue box ► If it is for part of the group, on sion is for.  | digit Group                 | e United States, check this box b Exemption Number (GEN) | f this is for the wh        | ole group,        |
| for the  | est an automatic 6-month extension of time until organization named above. The extension is for the calendar year 20 17 or tax year beginning , 20 tax year entered in line 1 is for less than 12 montange in accounting period | organization<br>, and endir | ng, 20   | zation return<br>nal return |                   |
| 3 a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions |   |                             |  | 0.                          |                   |
| <b>b</b> If this tax pa  | application is for Forms 990-PF, 990-T, 4720, or<br>yments made. Include any prior year overpayme   | 6069, enter<br>nt allowed a | any refundable credits and estimated as a credit         | 3 b \$                      | 0.                |
| EFTPS  | ce due. Subtract line 3b from line 3a. Include you<br>5 (Electronic Federal Tax Payment System). See  | instructions                | S  | 3c \$                       | 0.                |
| Caution: If y payment ins  | you are going to make an electronic funds withdrater structions.  | awal (direct                | debit) with this Form 8868, see Form 84                  | 453-EO and Form             | 8879-EO for       |

BAA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form **8868** (Rev. 1-2017)

| 2017  | SUPPORTING DETAIL                         | PAGE 1                          |
|---|---|---------------------------------|
| CLIENT TMP                                      | THE MOSAIC PROJECT                        | 94-3367263                      |
| 8/15/18  CONTRIBUTIONS, GIFT OTHER CONTRIBUTION | TS, AND GRANTS<br>NS, GIFTS, GRANTS, ETC. | 11:42AM                         |
| INDIVIDUAL CONTRIBUTION CORPORATE CONTRIBUTION  | UTIONS. TIONS ECEIVED TOTAL               | 266,586.<br>24,219.<br>225,057. |
|   | L EXPENSES (990)<br>D WAGES               | 67,555.                         |
|   | L EXPENSES (990)<br>OLOGY<br>TOTAL        | 1,346.                          |
| UTILITIES AND BUIL                              | L EXPENSES (990)  DING SERVICES L  TOTAL  | 2,486.<br>241,044.              |
| CODE NOTE OUTDOOR SCHOOL                        | TOTAL                                     | \$ 516,701.<br>\$ 516,701.      |
| CODE NOTE IN-SCHOOL PROJECT                     | TOTAL                                     | \$ 26,878.<br>\$ 26,878.        |
| CODE NOTE  MOSAIC CONSULTING 1                  | PROJECTTOTAL                              | \$ 45,024.<br>\$ 45,024.        |

| 2017                              | SUPPORTING DETAIL   | PAG                        | Εí   |
|-----------------------------------|---------------------|----------------------------|------|
| LIENT TMP                         | THE MOSAIC PROJECT  | 94-336                     | 726  |
| 3/15/18                           |                     | 11:                        | 42AI |
| CODE NOTE                         |                     | ¢ 12E 200                  |      |
| TOUTH LEADERSHIP PR               | OJECTTOTAL          | \$ 125,398.<br>\$ 125,398. |      |
| BALANCE SHEET PREPAID EXPENSES AN | ID DEFERRED CHARGES |                            |      |
| PREPAID INSURANCE                 |                     | \$ 9,309.                  |      |
| PREPAID EXPENSES                  | TOTAL               | 2,000.                     |      |
| BALANCE SHEET<br>UNRESTRICTED     |                     |                            |      |
| UNRESTRICTED NET AS               | SETS                | \$ 113,872.                |      |
| NEI REVENUE                       | TOTAL               | 398,797.<br>\$ 512,669.    |      |
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